

|   |  |
|---|--|
| SALES – Distributor to Retailer (Depletions)  | SALES – Retailer to Consumer (pull-through)  |
| ALL channels served by 3-tier                 | SOME channels  |
| Everything sold by participating distributors | Everything sold by participating stores  |
| 12 mos rolling; reported quarterly            | Single weeks; reported weekly  |
| Trended – 36 months of data                   | Trended – 5 years of data  |
| Category/Segment reporting                    | Category/Segment/Mfr/Brand/Item reporting  |
| State/Regional level reporting (to come)      | Geographical market reporting (some markets)<br>Retailer specific reporting (some retailers)   |
| Census only; NO projections                   | Combination of “census” & sample/projections   |
| Sales volume                                  | Sales volume/value<br>Retail price/ads/displays/tpr/distribution/velocity  |
| Industry “forward looking” survey             | Consumer/Shopper Analytics<br>Price/Promo/Assortment/Marketing Analytics<br>Store Audits<br>Innovation Testing<br>TDLinx (BWS Location Universe) |

# ARE THE LINES BLURRING, OR DISAPPEARING...?



July 16, 2019 – Louisville, KY

Danny Brager, Senior Vice President, Nielsen Beverage Alcohol Practice  
Danelle Kosmal, Vice President, Nielsen Beverage Alcohol Practice



# ALL STARTS WITH THE CONSUMER – AND A SEA OF CHANGE

**Drinking “better” (not a lot more)**

**Convenience – What, How, & Where**

**Discovery – Channel/Brand Promiscuity**

**Blurring - Categories & Premises**

**Authenticity; Transparency**

**Seeking “Experiences”**

**Multi-Cultural**

**Little Population Growth; Ageing Pop’n**

**Generational Diversity**

**Seeking Healthier Lifestyles**

**Mindful Drinking/Social Moderation**

**Brewpubs/Taprooms**

**Combined Drink & Food Occasions**

**Fusions & Flavor Diversity**

**Sharing – Everything**

**Smaller Serves**

**Local, Local, Local**

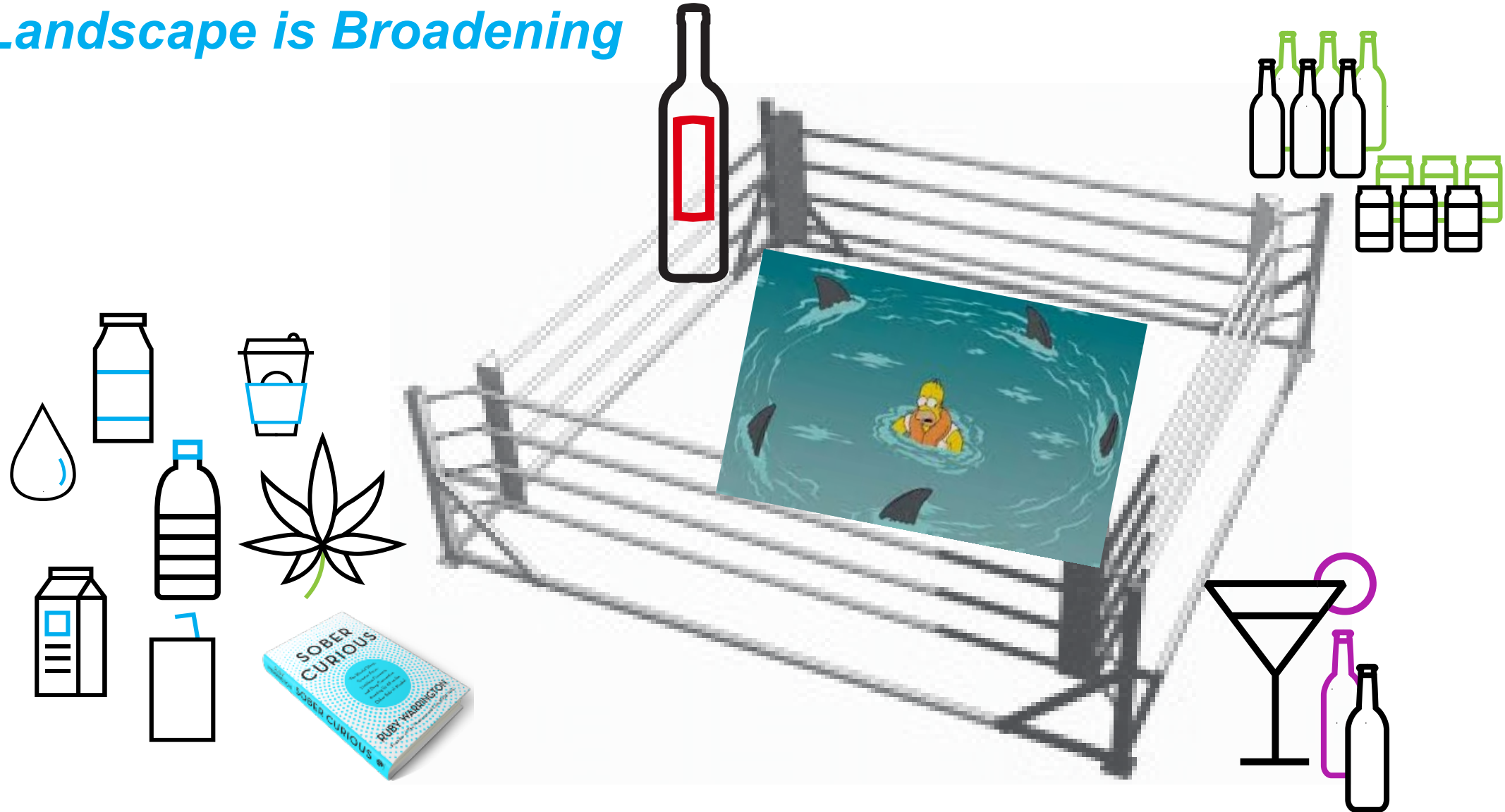
**Cannabis/CBD**

# MEET YOUR (NEWER) COMPETITORS



# PER CAPITA ALCOHOL CONSUMPTION IS FLAT

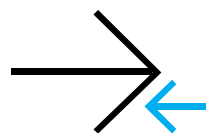
*Battle of Occasions for...Share Of Throat, Hearts, Minds, & Dollars*  
*– Landscape is Broadening*



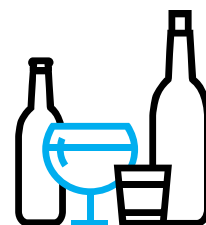
# WHAT WE'LL DISCUSS TODAY



## CONSUMER TRENDS



## BLURRING LINES ACROSS THE BEVERAGE AISLES



## A TALE OF TWO (PLUS MORE) CATEGORIES

# CONSUMER TRENDS



# THE CHANGING CONSUMER LANDSCAPE

## HEALTH & WELLNESS



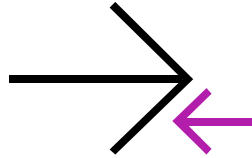
Healthier Lifestyles

Mindful Drinking

Better For Me/  
Better For We

Transparency

## BLURRING LINES



Blurring of Competition

Cross-Category Innovation

Cannabis and CBD

Channel Blurring

## SEEKING EXPERIENCE



Third Channel Experiences

Flavor Fusions

Smaller Packs and Servings

Authenticity

## SEEKING CONVENIENCE

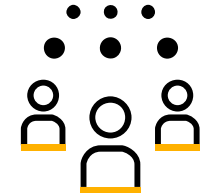


E-commerce and Delivery

Cans & Alternative Packaging

Sharing Culture

## POPULATION SHIFTS



Aging Population

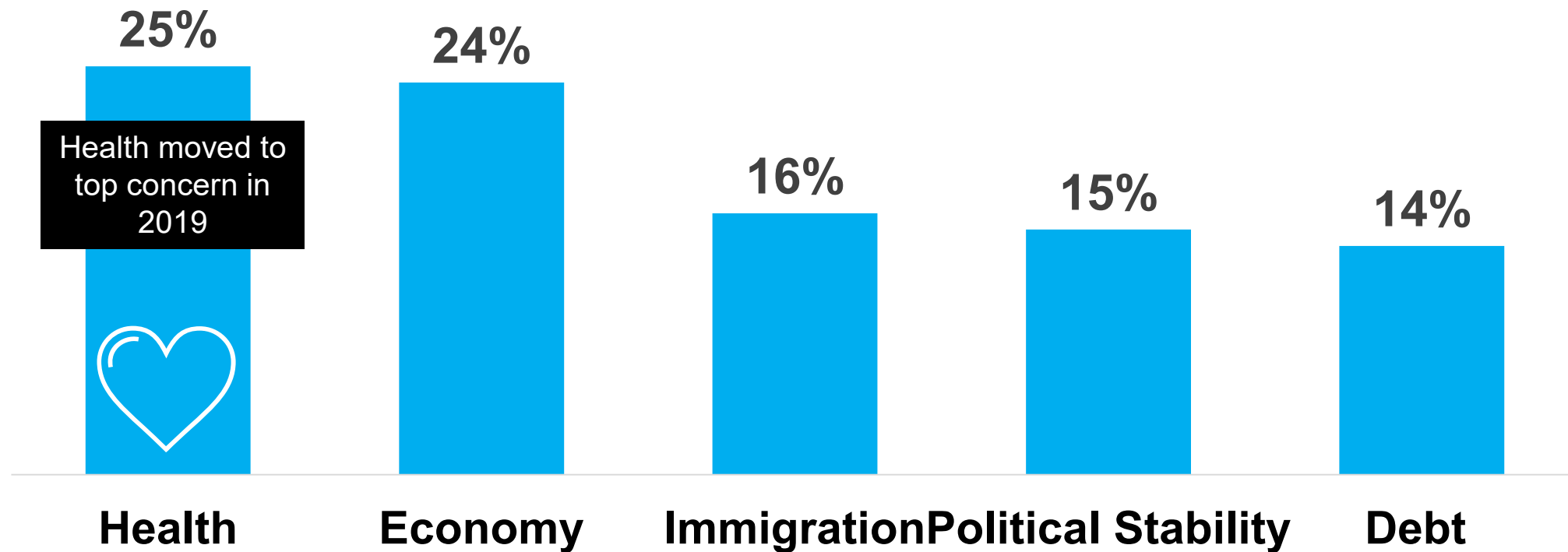
More Multicultural

Little Population Growth



# HEALTH IS #1 CONCERN FOR AMERICANS

## TOP 5 CONCERNS AMONG AMERICANS: Q1 2019





# #1 reason for drinking less is “opting for healthier lifestyle”

Source: Survey conducted online by The Harris Poll in partnership with Nielsen (January 7-9, 2019)  
n=1,964 U.S. adults 21+

# MINDFUL DRINKING LED BY YOUNGER LDAS

# 66%

of Bev Al drinkers **age 21-34** said they are making an effort to **reduce their overall consumption** of alcohol

Compared to **47%** of the average Bev Al drinker



# 1 in 4

**21-24 years olds  
haven't been out for a  
drinking occasion in  
the past 3 months**



# REACHING THE HEALTH-MINDED CONSUMER

## LOW ALC/NON ALC



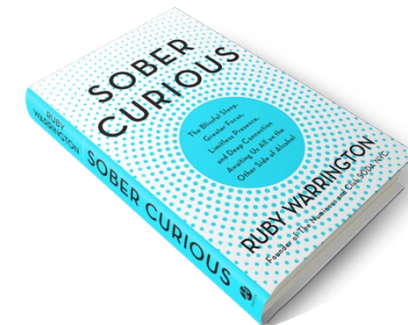
## BETTER FOR YOU



## MINDFUL EVENTS

DRY  
JAN

31 DAYS OF A BETTER YOU



# BLURRING LINES ACROSS THE BEVERAGE AISLES

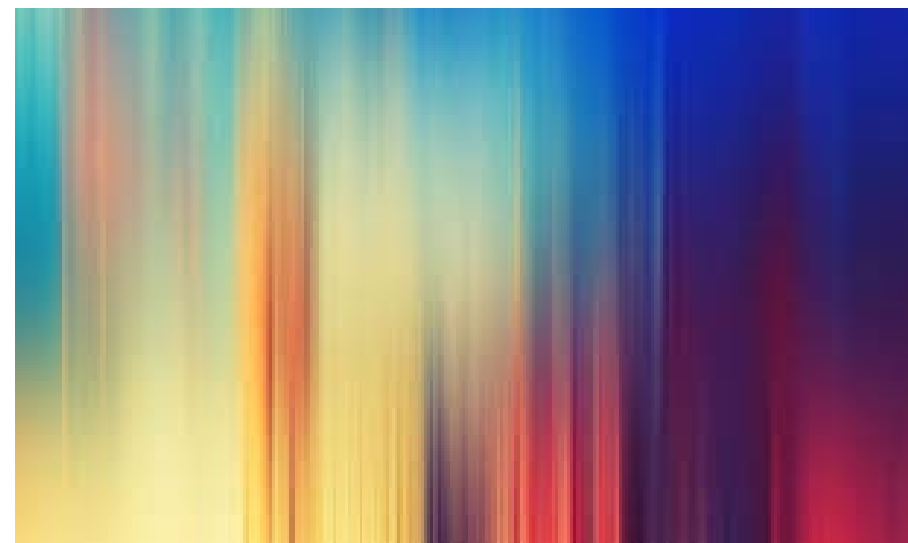


# DISAPPEARING LINES FOR THE BEVERAGE DRINKER

WHAT WE USED TO KNOW ABOUT  
BEER, WINE, AND SPIRITS DRINKERS...



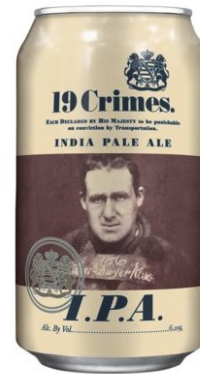
BEYOND BLURRING:  
THE NEW TOTAL BEVERAGE DRINKER



# INNOVATING ACROSS CATEGORIES (AND INDUSTRIES!)



Big Beer to Spirits



Wine to Craft Beer



Big Beer/Big Spirits Collaboration



Beer to Beyond Bev Al



Big Beer to Wine



Craft Beer to Spirits



Beyond Bev Al Collaboration



Carb Bev to Bev Al



# INVESTING ACROSS CATEGORIES & INDUSTRIES

BEER TO WINE AND SPIRITS



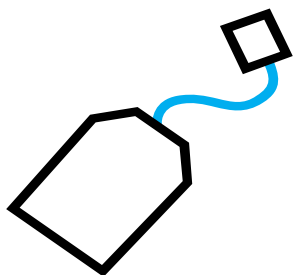
BEV AL TO CANNABIS



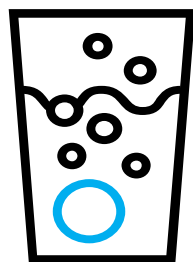
BEER TO NON ALC BEVERAGES



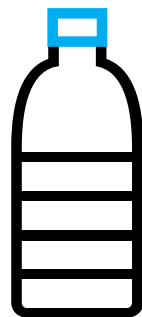
# BEV AL INSPIRED BY NON-ALC BEVERAGES



**Hard  
Tea**



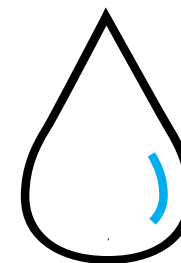
**Hard  
Seltzer**



**Hard  
Kombucha**



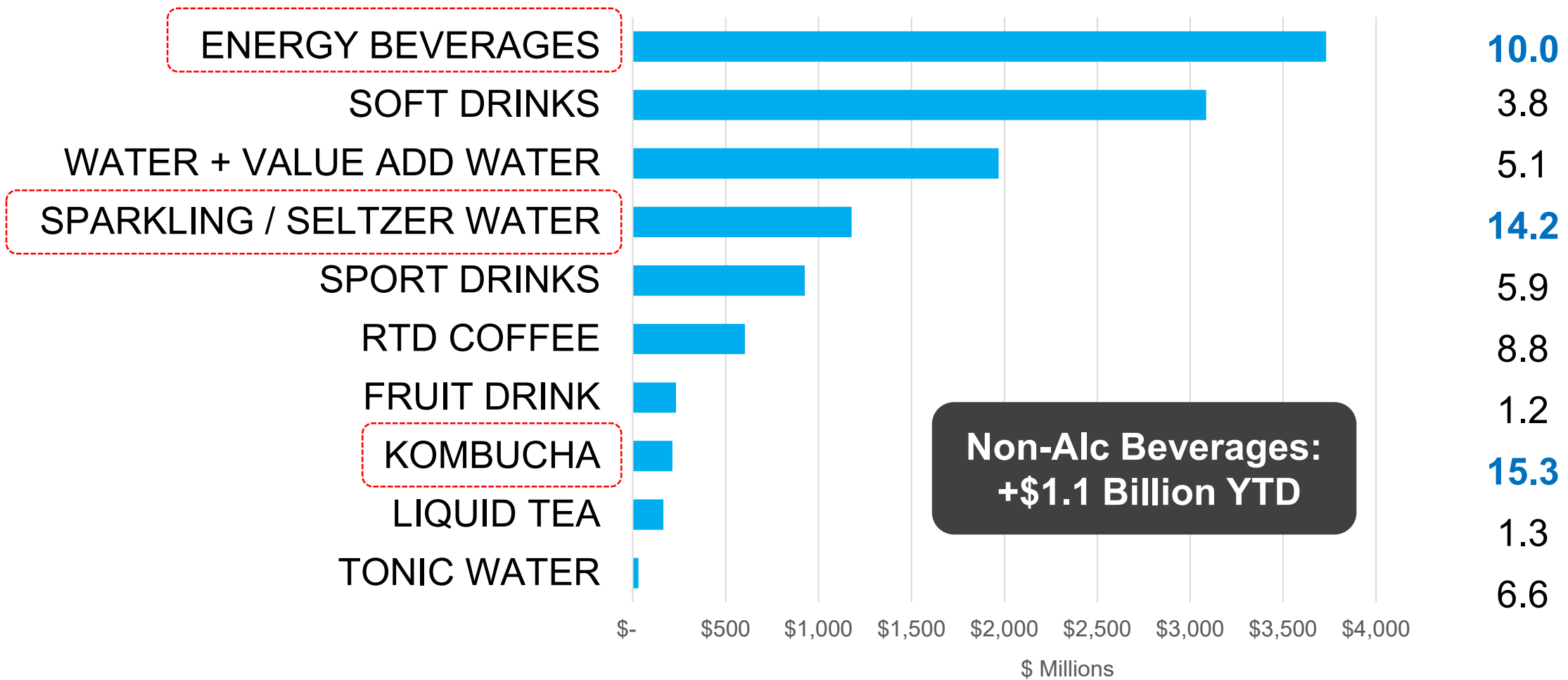
**Hard  
Coffee**



**Hard  
Water**

# GROWTH IN NON-ALC BEV CATEGORIES

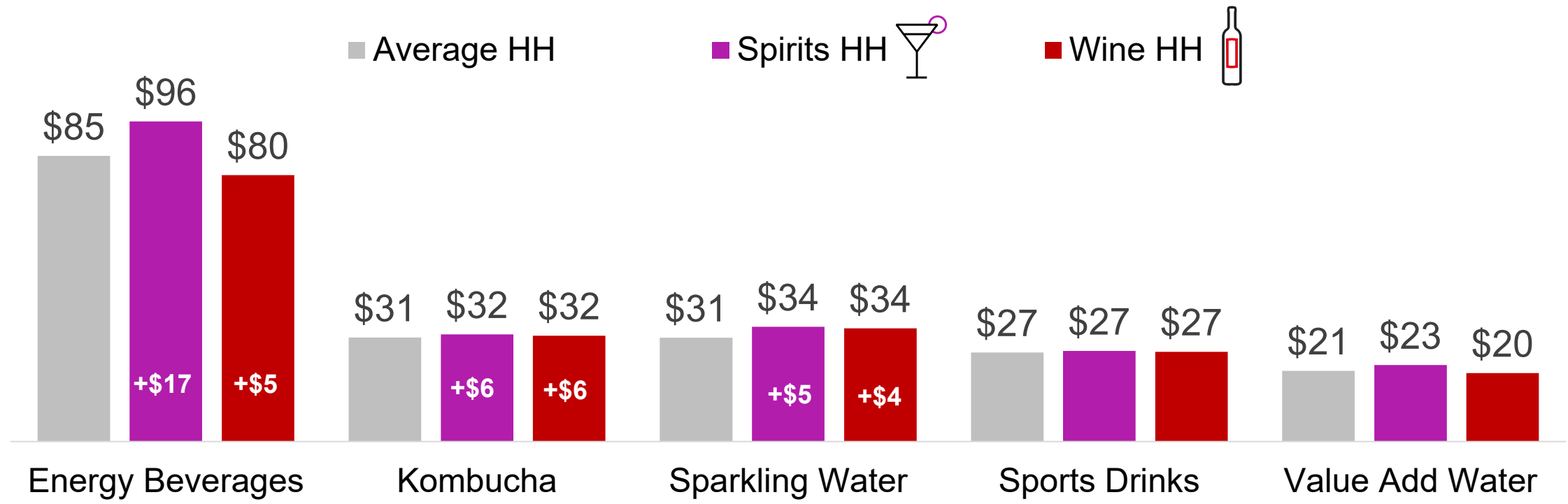
TOP 10 FASTEST GROWING NON-ALC BEVERAGE CATEGORIES  
ACTUAL DOLLAR CHANGE (\$ MILLIONS) YTD VS YEAR AGO



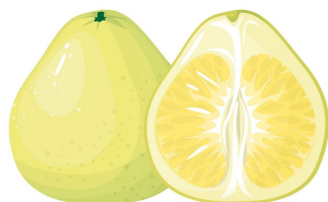
# WINE & SPIRIT DRINKERS VERY ENGAGED IN NON-ALC

## WINE & SPIRIT BUYING HOUSEHOLDS

Average Annual \$ Spend on Growing Non-Alcoholic Beverage Segments



# 65% of common flavors started in non-alc bev



Pomelo  
'07 NAB  
'16 BevAI

Sea Salt  
'11 NAB  
'16 BevAI

Kombucha  
'10 NAB  
'17 BevAI

1.5x

1.5x

4x

125x

year-over-year dollar growth in bev al innovation

# TOMORROW'S BEV AL INSPIRATION?

## NON-ALC BEV FLAVOR + HEALTH & WELLNESS



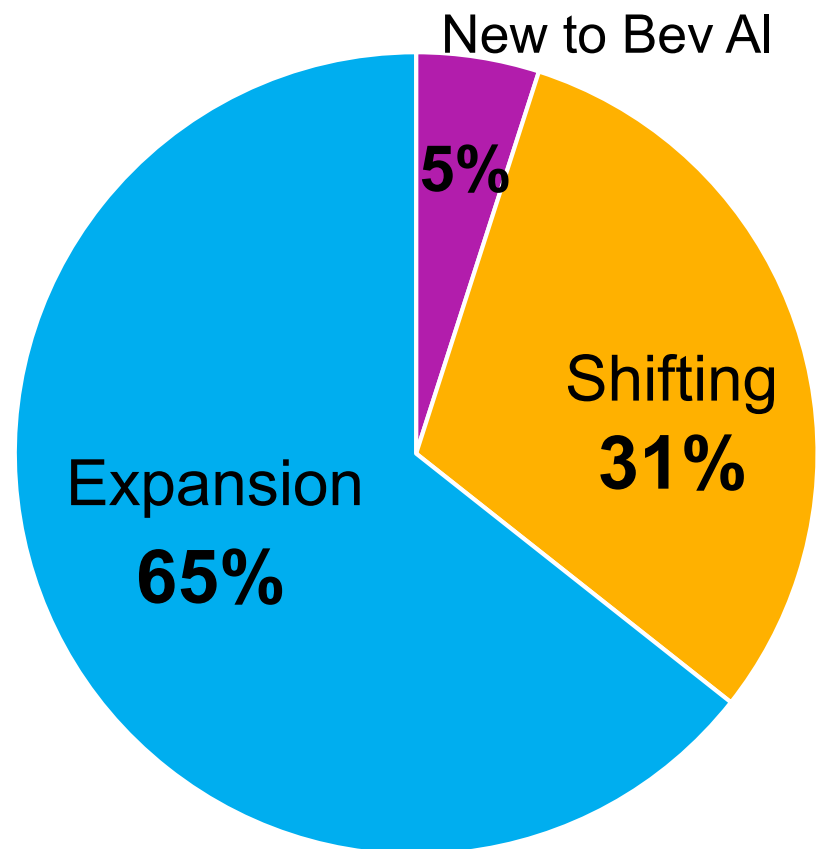
# BEER, WINE, OR SPIRITS RTD COCKTAIL?

## Does the consumer care?

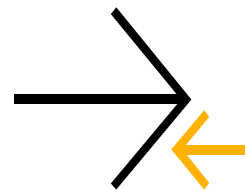


# WHERE IS BEYOND BEER VOLUME COMING FROM?

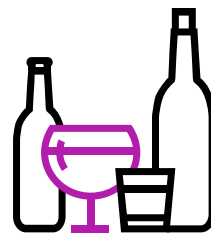
## BEYOND BEER SOURCE OF DOLLAR VOLUME GAINS



**65%** came from **Expansion**  
(adding Beyond Beer purchase to their current alcohol set)



**31%** came from **Shifting**  
(swapping other alcohol for Beyond Beer)

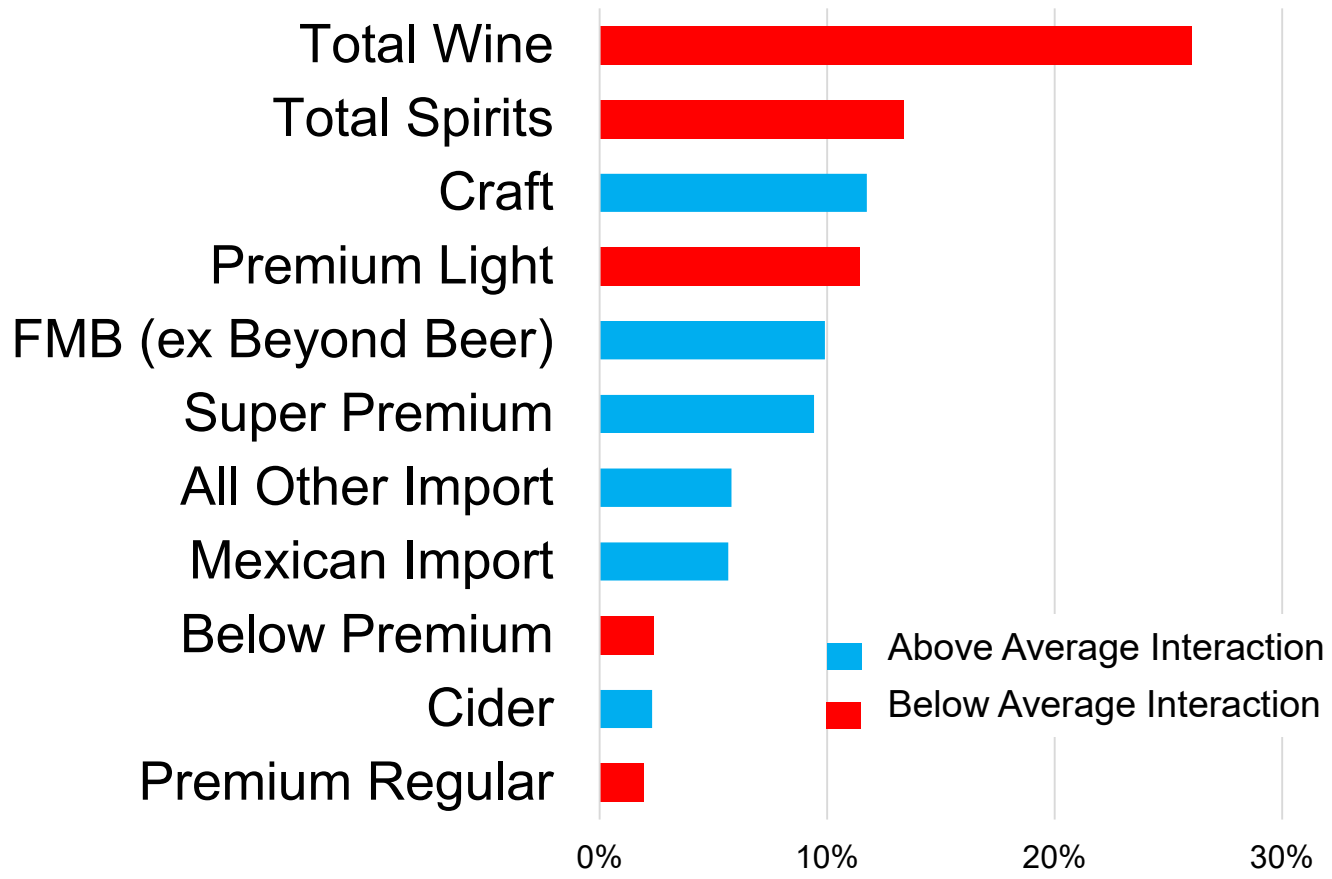


**5%** came from **New Bev Al**  
buyers



# IS BEYOND BEER GAINING FROM WINE & SPIRITS?

## BEYOND BEER: SOURCE OF NET SHIFTING GAINS

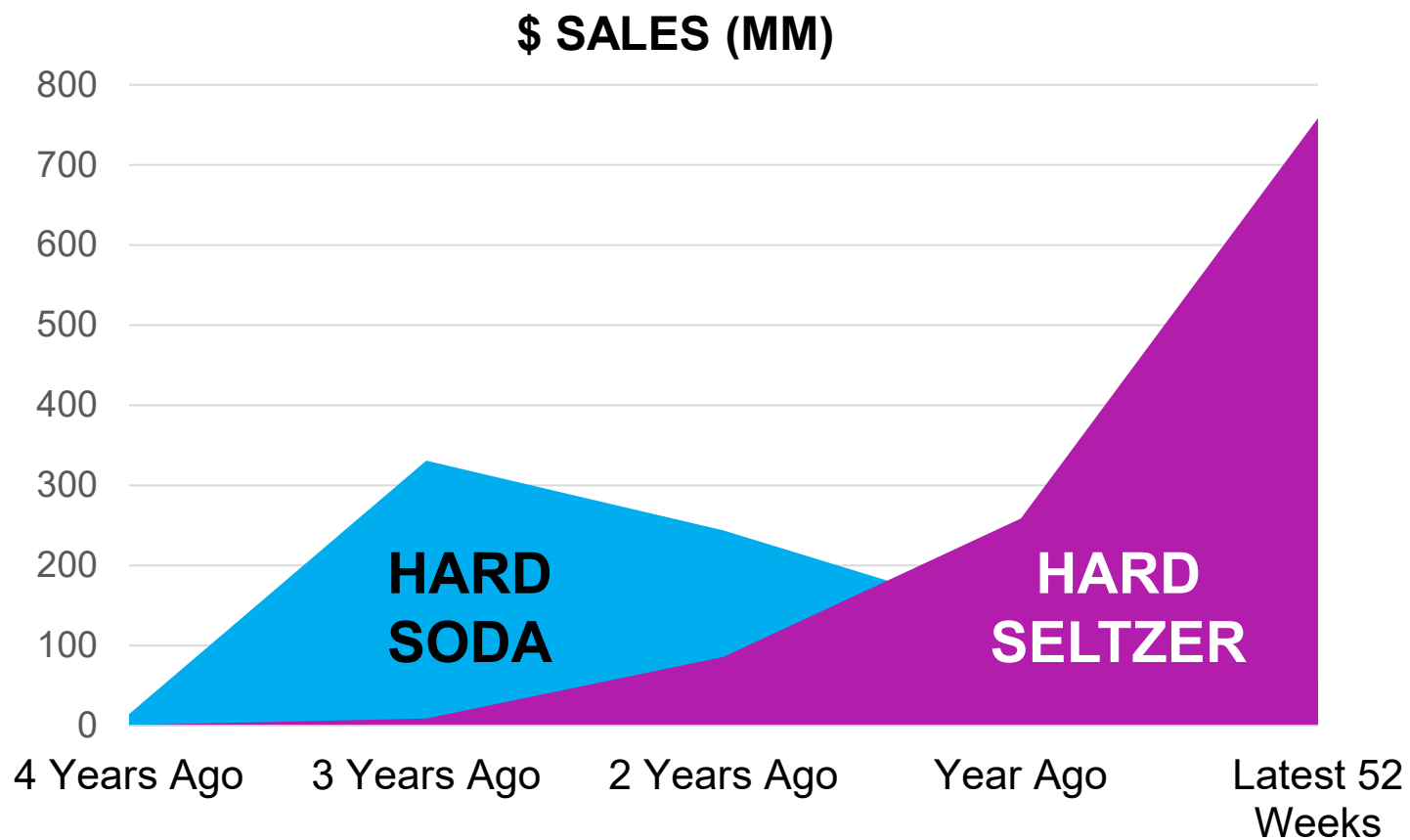


**39%** of Beyond Beer shifting gains are coming from **Wine and Spirits**

Given the size of Wine and Spirits, we **would expect even more interaction**

**Highest interaction** with other **Above Premium Beer** segments

# WHAT WILL STAY AND WHAT WILL GO?



## WHAT'S NEXT TO STAY OR GO?

Kombucha?

RTD Cocktails?

Canned Wine?

Mead?

Sake?

Mezcal?

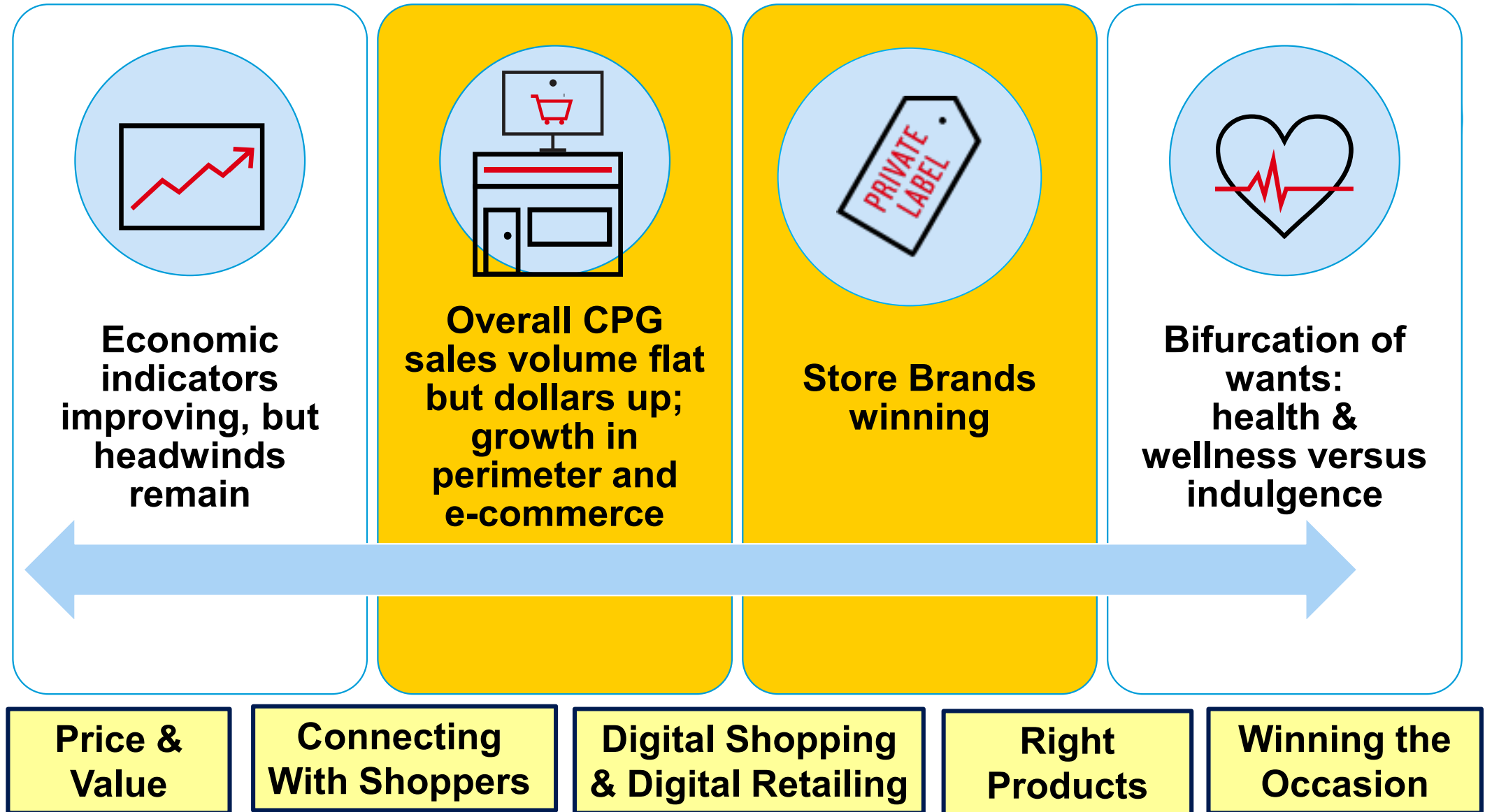
Source: Nielsen Off Premise Outlets; 52 Weeks ending 6/15/19

# THE BIG PICTURE

*What's Happening Out There?*

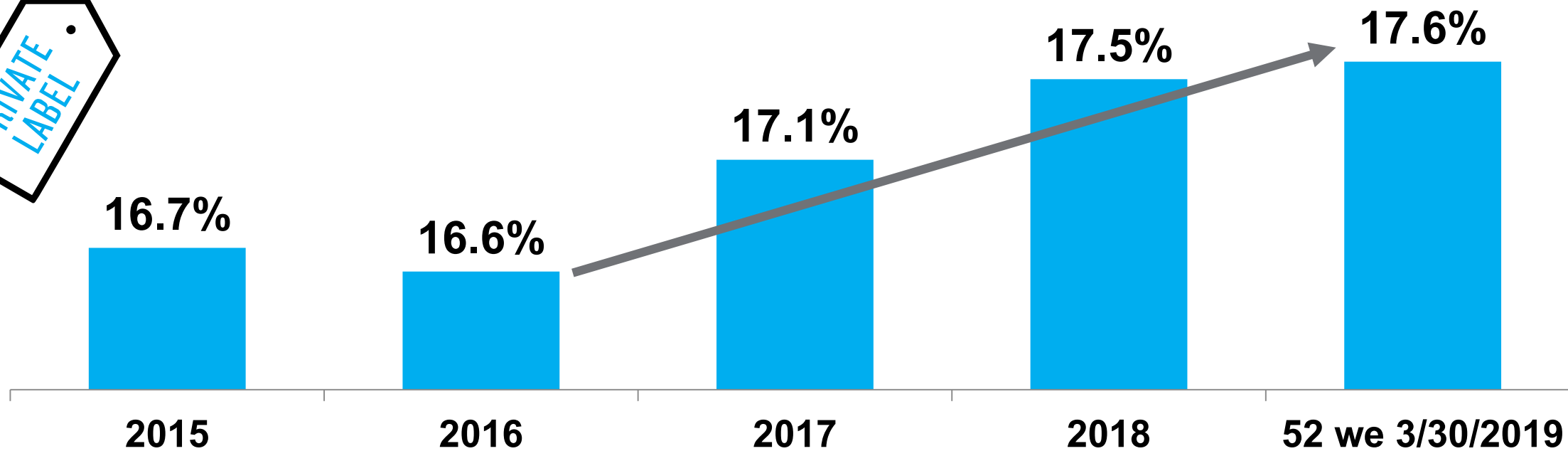


# U.S. CURRENT STATE OVERALL



# Private/Store Brands Resurgence

Private Brands \$ Share – *All Outlets/Departments*

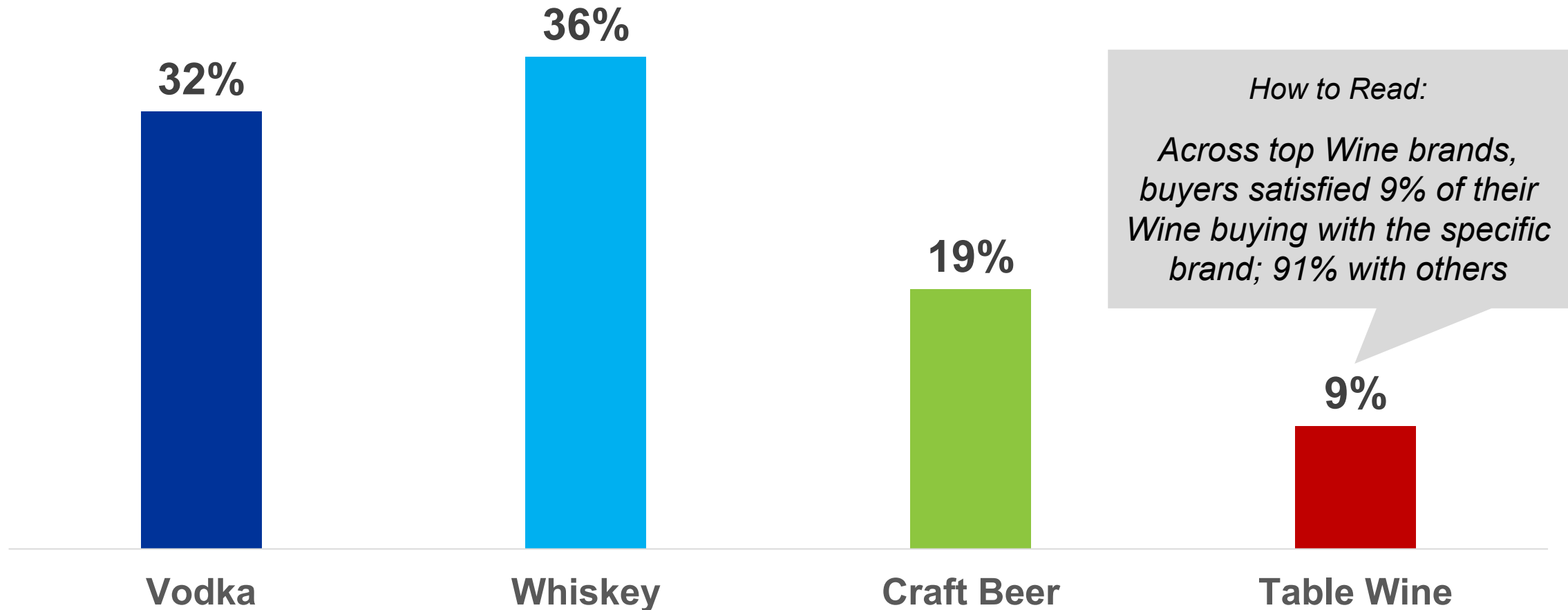


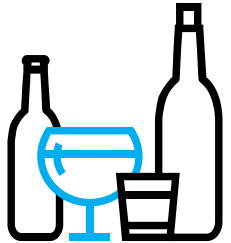
| Dollar Sales Percent Change vs. Year Ago |       |       |       |       |
|--|-------|-------|-------|-------|
| Private Brand                            | -0.0% | +3.4% | +4.4% | +3.7% |
| Branded                                  | +0.3% | -0.7% | +1.7% | +1.3% |

Source: Nielsen Retail Measurement Services, Total U.S. xAOC (UPC-coded + random-weight/Non-UPC); annual 2015, 2016, 2017, 2018 and 52 weeks ended 3/30/2019

# Wine Brand Loyalty is Relatively Low; Best Suited for Exploration And Discovery, including Exclusive Labels

Loyalty Average for top 12 brands in Category (Dollars)





# E-COMMERCE



Wine Leads Bev Al e-commerce (Share) →

78%

13%

9%

Dollar Percent Growth (annual) →

+23%

+41%

+38%

Other Beverages Growing Faster →

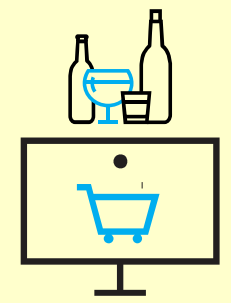
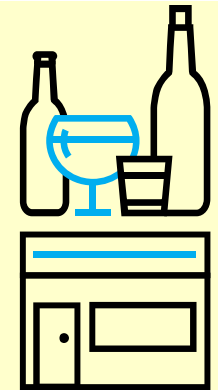
Sports Drinks  
+58%

Sparkling Water  
+43%

Soft Drinks  
+54%

Across 11 mainstream retailers that also sell Alcohol ...  
(Source: e-POS)

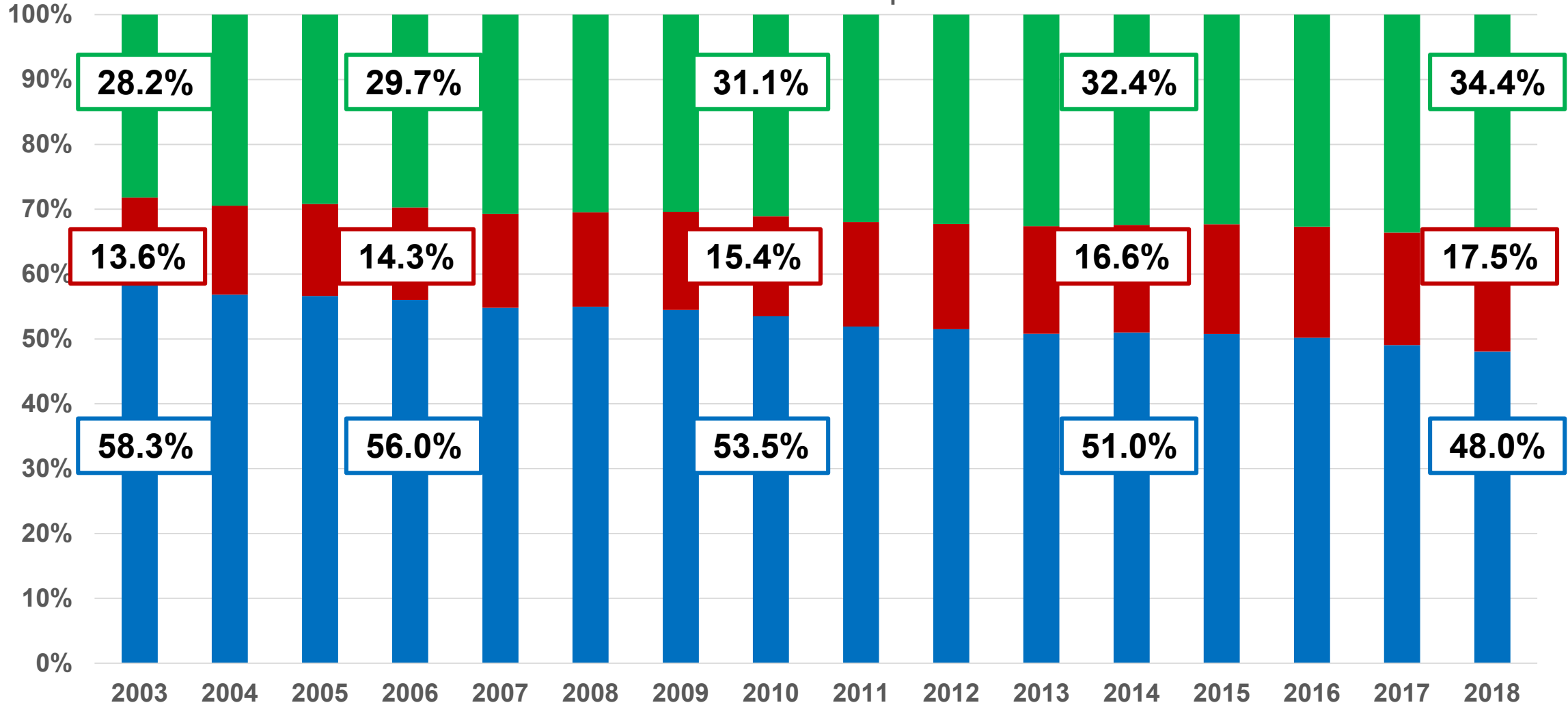
- Bev Al share of retailer's total e-commerce business **is significantly LESS than**
- Bev Al share of retailer's total brick & mortar business



# SPIRITS & WINE GAINING SHARE – AT BEER’S EXPENSE

Share of Servings – Total Bev AI = 100%

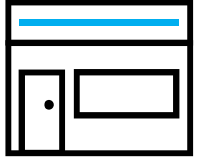
■ Beer ■ Wine ■ Spirits



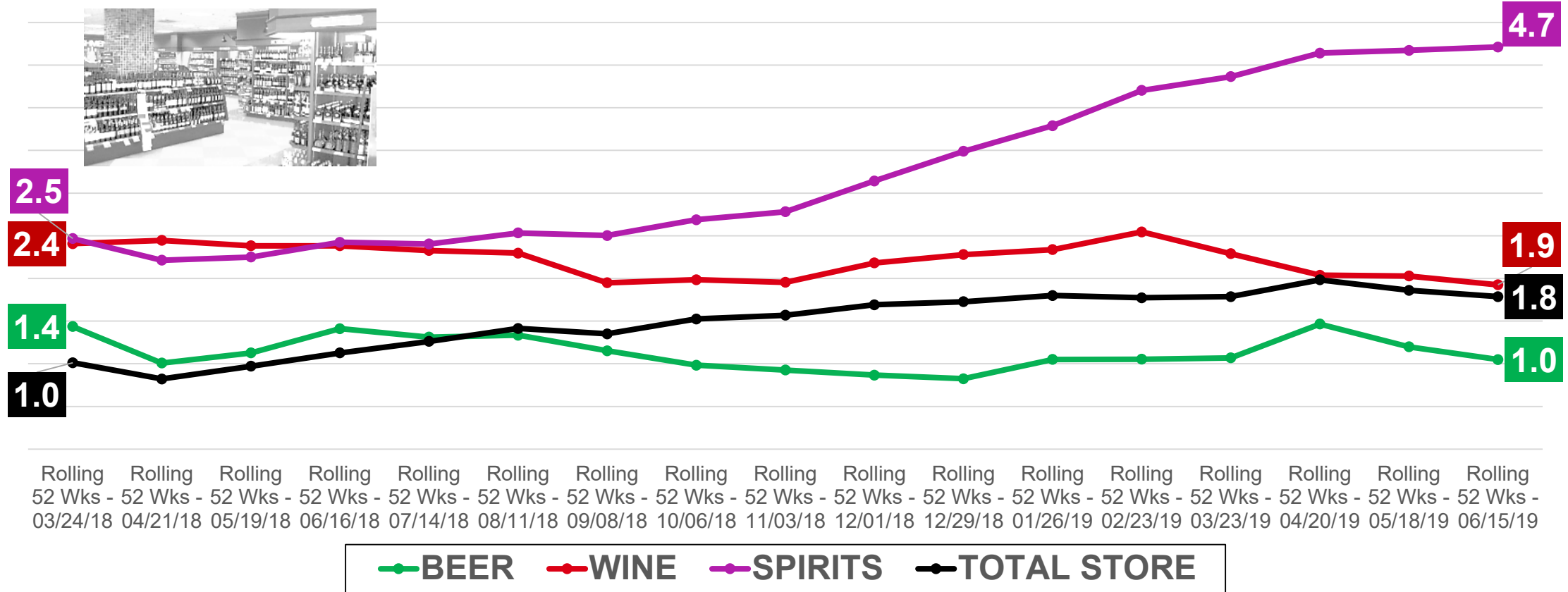
Source: BW166



# SPIRITS GROWTH GAP WIDENING – WINE STRUGGLING BUT IN LINE WITH TOTAL STORE GROWTH; BEER TRAILING



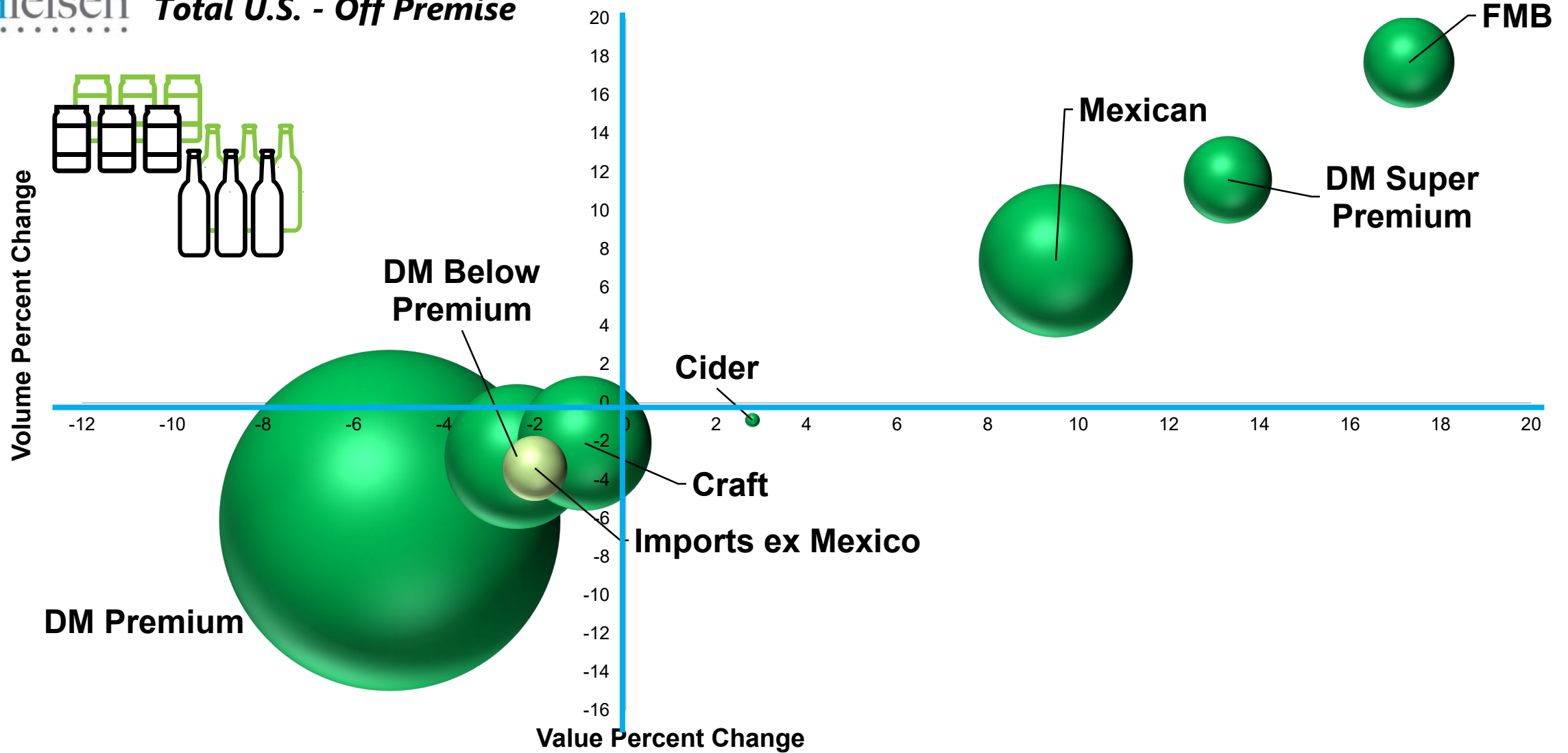
nielsen Total Store\* CPG vs. Bev AI Rolling 52 Week Dollar Trends



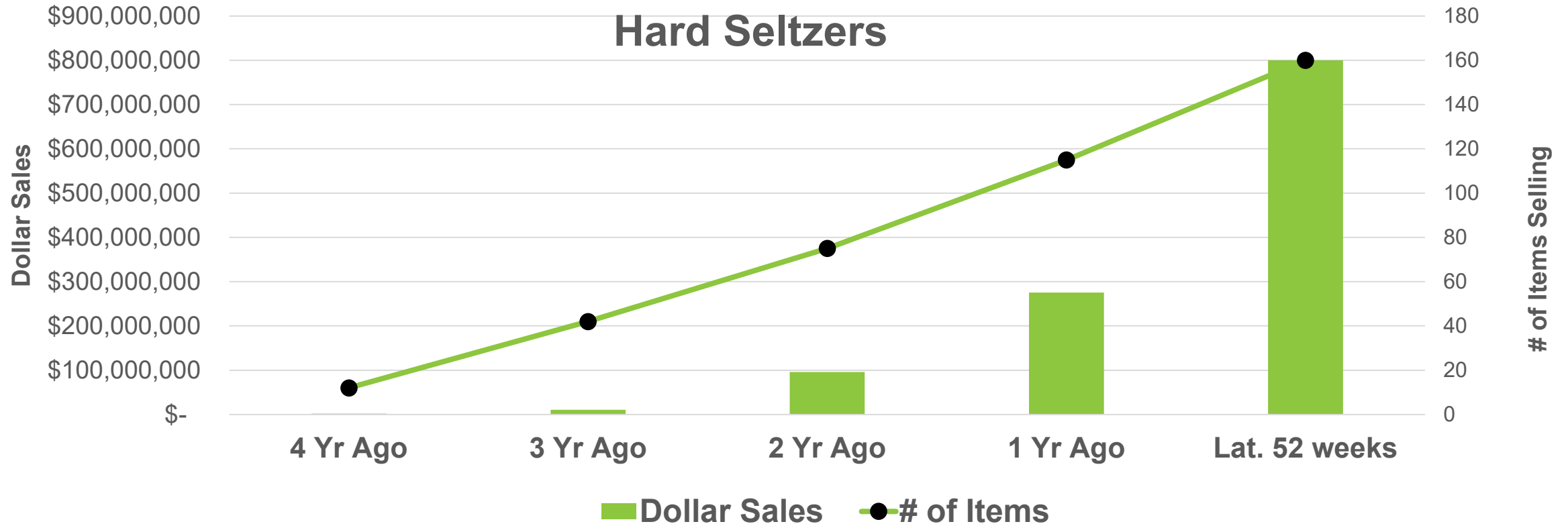
\*Total Store Definition – Includes Departments Bakery, Baby Care, Dairy, Deli, Frozen, General Merchandise, Grocery, Health & Beauty Care, Household Care, Meat, Pet Care, Produce.... Does NOT Include Alcohol and Tobacco Products (UPC Coded + Random Weight)  
 Bev AI – Total U.S. Nielsen Off Premise Outlets

# MEXICAN, DM SUPER PREMIUM, FMB's (HARD SELTZER PROPELLED) LEADING GROWTH; CRAFT STALLED; and DM PREMIUM FAILING

nielsen *Total U.S. - Off Premise*

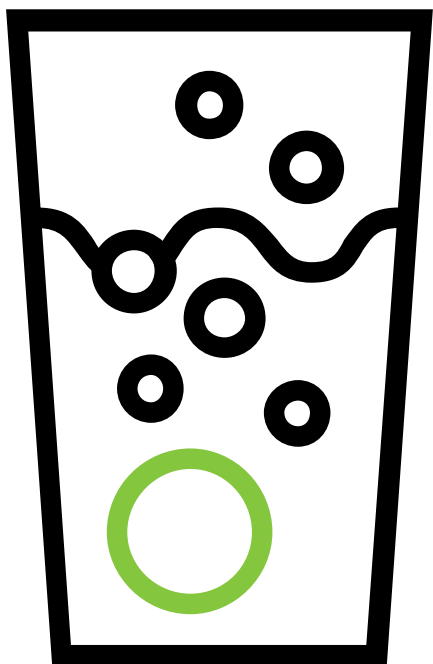


# HARD SELTZERS – a JUGGERNAUT



Source: Nielsen Total U.S. All Outlets (xAOC + Liquor Plus + Conv + Military); 52 w/e 6-15-2019 (annual time periods)

# HARD SELTZERS



**+200%**

**Triple digit growth**

Nielsen off premise outlets 52 Weeks ending 6/15/2019

**66%**

**2/3 sales from Assorted Packs**

Nielsen off premise outlets 52 Weeks ending 4/20/19

**50%**

**~ 1/2 of sales from SHIFTING;  
1/2 Category EXPANSION**

Nielsen Homescan: 52 w/e 2-23-2019

**35%**

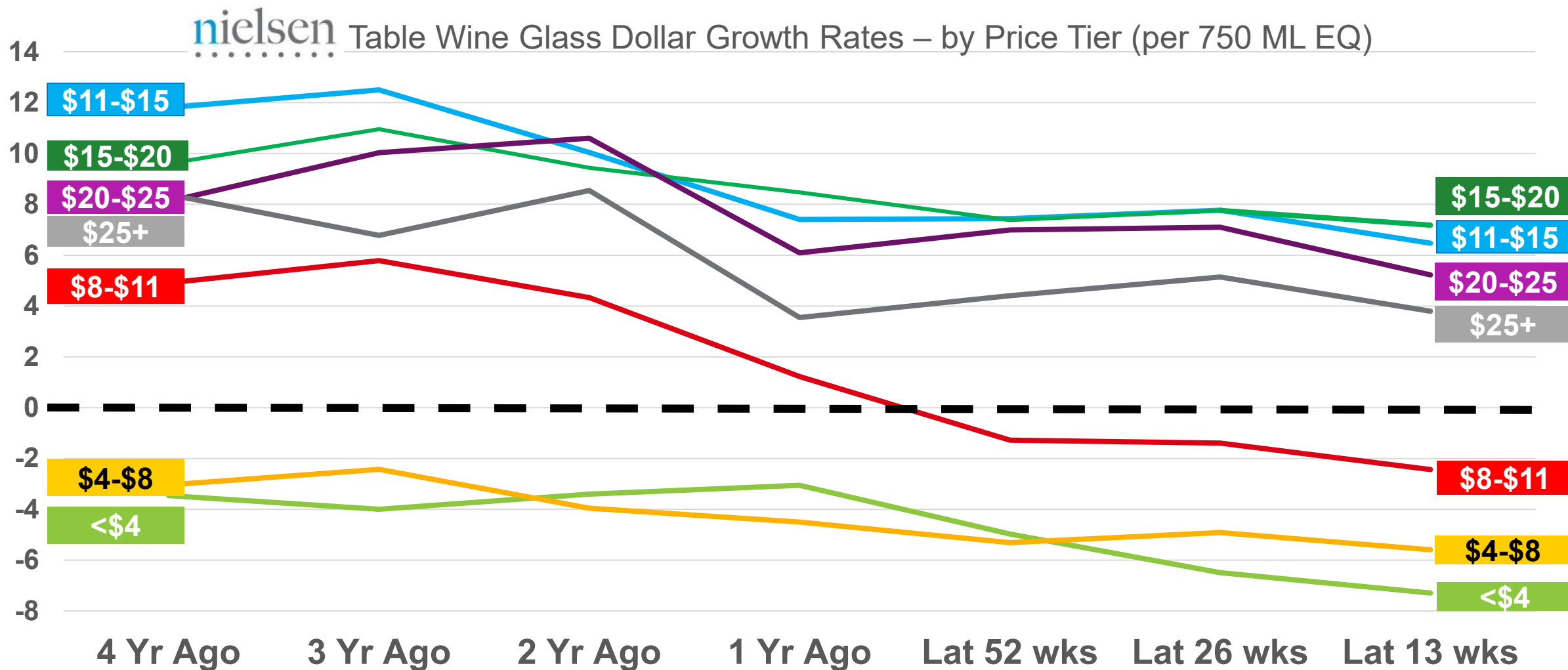
**Over 1/3 of SHIFTING from  
Wines & Spirits**

Nielsen Homescan: 52 w/e 2-23-2019

# WINE TRENDS



## Wine (\$11+) Still Premiumizing – but at Slower Rates



Source: Nielsen Total U.S. All Outlets (xAOC + Liquor Plus + Conv + Military); 52 w/e 6-15-2019

# DtC SHIPMENTS (@ HIGHER PRICE POINTS) STILL GROWING, THOUGH LESS THAN IN PRIOR YEARS

2019 DIRECT-TO-CONSUMER WINE SHIPPING

## HIGHLIGHTS

**Average bottle price - \$40**

IN 2018, CONSUMERS SPENT  
**\$3 BILLION**  
ON DTC WINE SHIPMENTS,



REFLECTING 12%  
ANNUAL GROWTH.

IN 2018, WINERIES SHIPPED  
**OVER 6 MILLION**  
CASES OF WINE,



REFLECTING 9%  
ANNUAL GROWTH.

**=10% of Domestic Off Premise Retail \$**

Source:



# With Wine Growth Decelerating, More Important Than Ever To Focus On Pockets of Growth

Wine Segments with Strong Growth

| SIZE      | VERY SMALL                | SMALL              | MEDIUM        | LARGE                          |
|-----------|---------------------------|--------------------|---------------|--------------------------------|
| Varietal  | Cab Franc                 | Tempranillo        |               | Rosé<br>Prosecco<br>Sauv Blanc |
| Origin    | Israel                    |                    | Oregon        | New Zealand                    |
| Packaging | 375 ml glass<br>1 L glass | Cans<br>1/1.5L box | Tetra         | 3L Box                         |
| Other     |                           | Wine Cocktails     | Flav Bev Wine |                                |

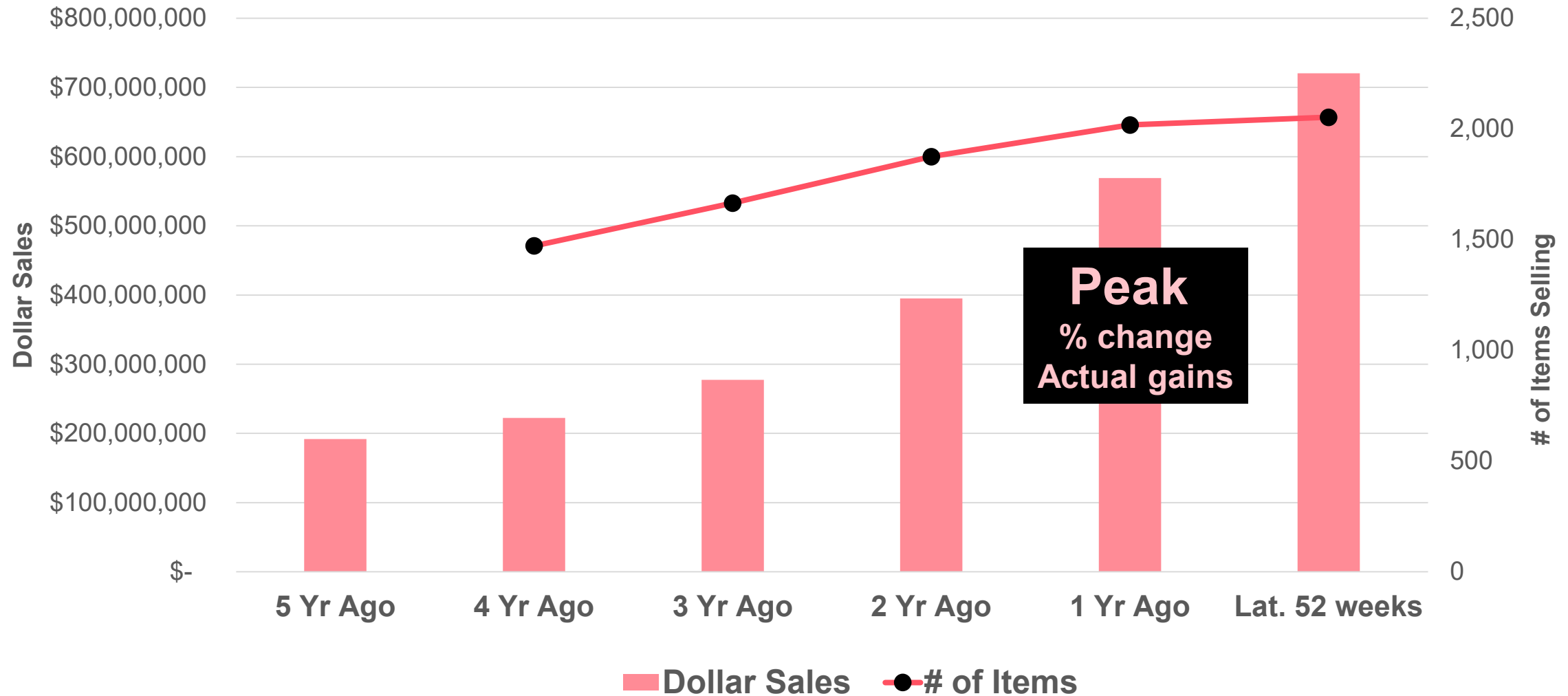


Criteria: Dollars; Growing over +5% past 52 AND 26 weeks  
 Nielsen: Total U.S. Off Premise Measurement (52 w/e 6-20-2019)



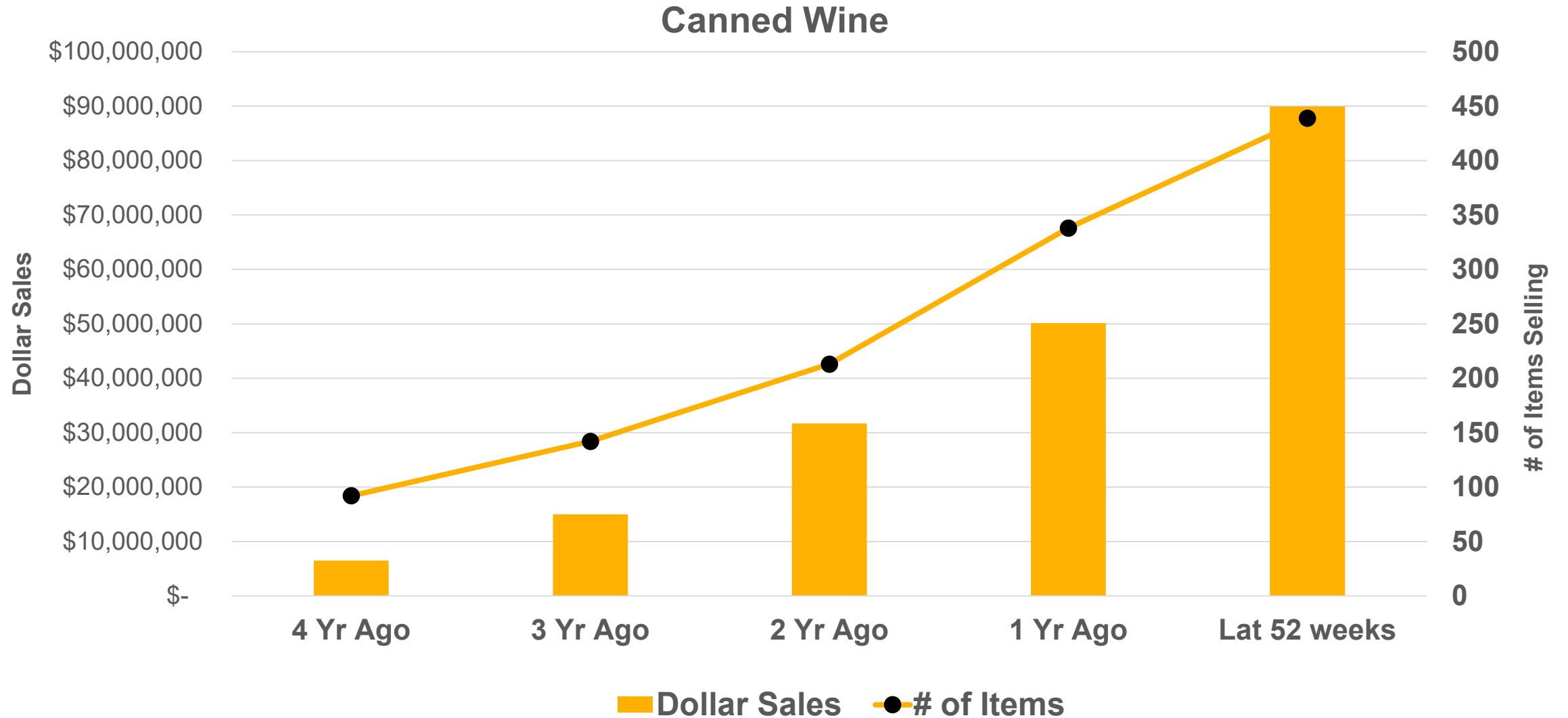
# ROSE' WINE – STILL GROWING, BUT NOW AT A SLOWER PACE

Rose' – Still & Sparkling



Source: Nielsen Total U.S. All Outlets (xAOC + Liquor Plus + Conv + Military); 52 w/e 6-15-2019 (annual time periods)

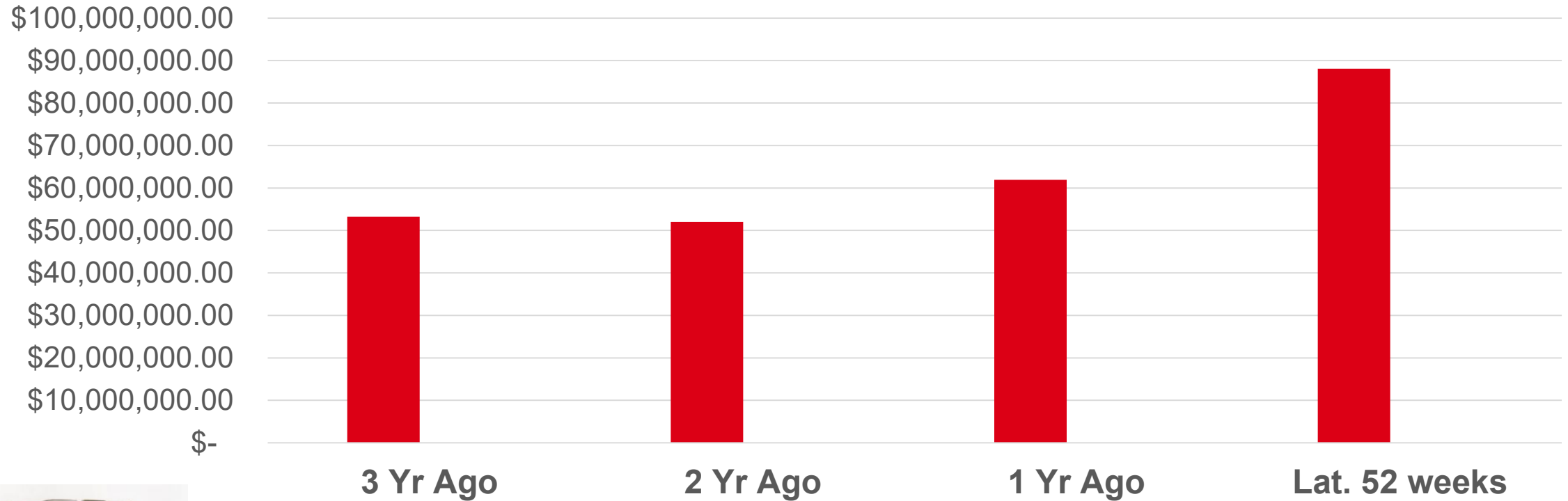
# CANNED WINES – STILL ON A TEAR



Source: Nielsen Total U.S. All Outlets (xAOC + Liquor Plus + Conv + Military); 52 w/e 6-15-2019 (annual time periods)

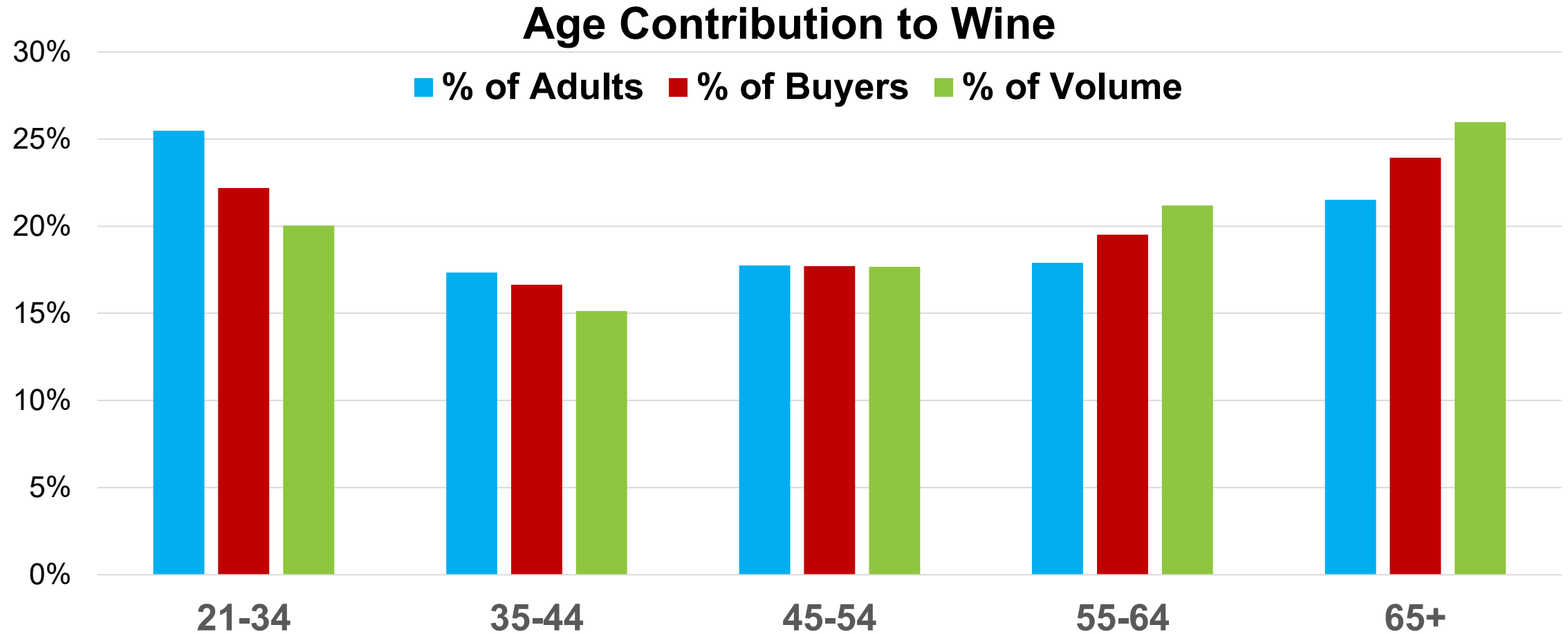
# WINE BASED COCKTAILS

Wine-Based Cocktails



Source: Nielsen Total U.S. All Outlets (xAOC + Liquor Plus + Conv + Military); 52 w/e 6-15-2019 (annual time periods)

# YOUNGER GENERATIONS STILL SIGNIFICANTLY UNDER-REPRESENTED CONTRIBUTORS TO WINE SALES



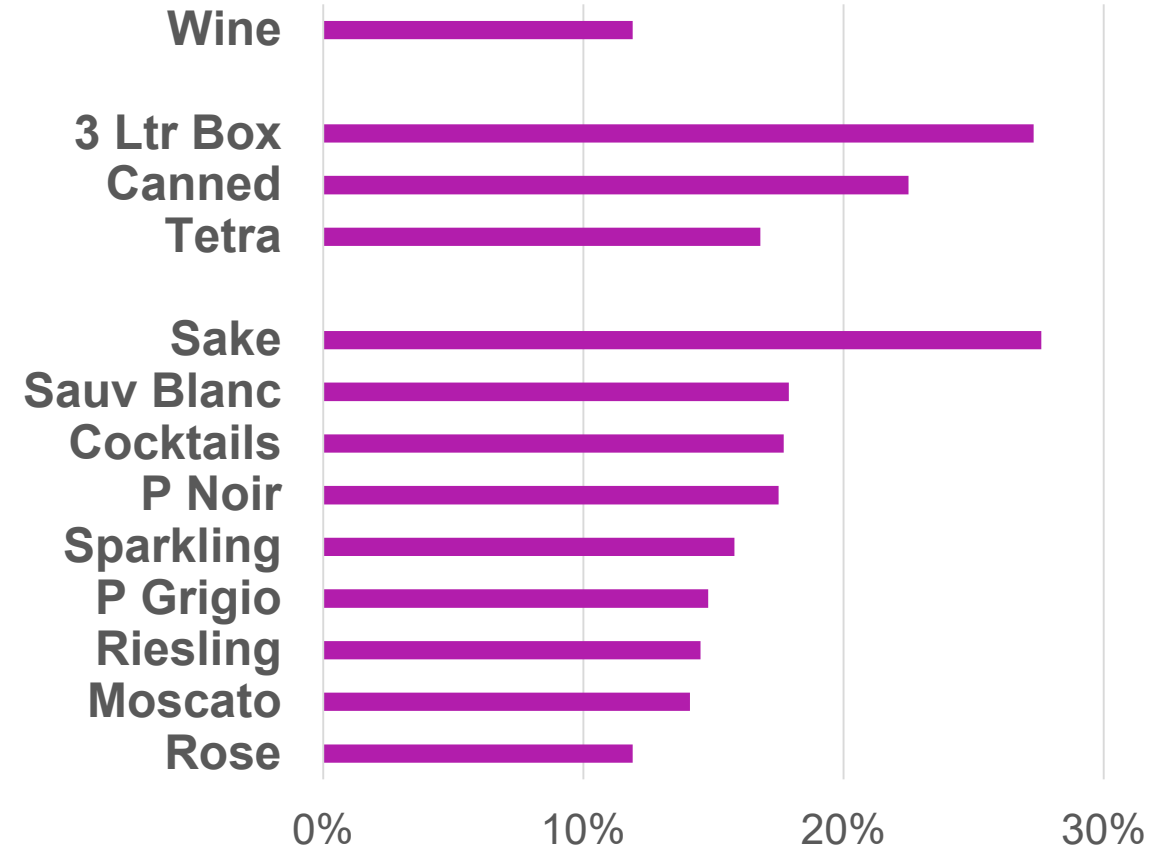
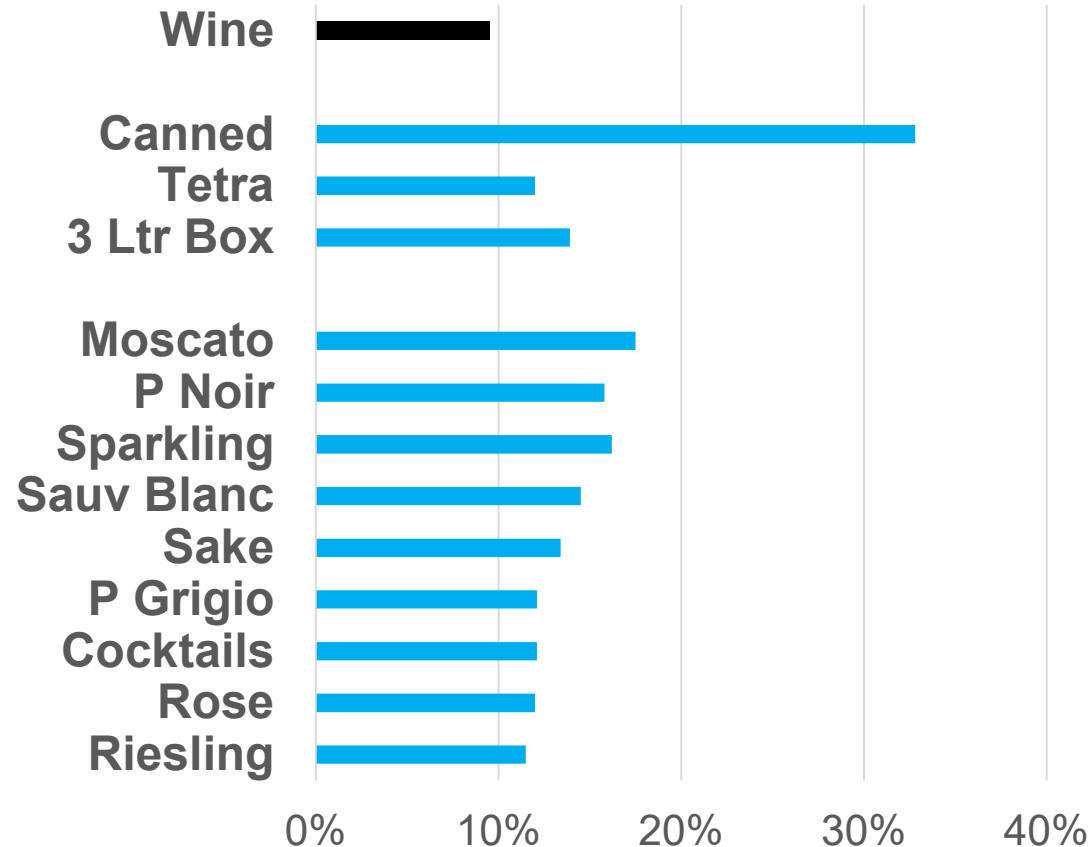
Source: Nielsen Spectra (Simmons); Data Version – Dec 2018; Base: 2018 Census Adult Pop'n

# THESE WINE SEGMENTS ARE OVERPERFORMING AMONG YOUNGER HOUSEHOLDS

Percentage of total sales from Age Group

Age: 21-34

Age: 35-44



Source: Nielsen Homescan 52 w/e 4-20-2019 (Total U.S. – All Outlets)

# SPIRIT TRENDS

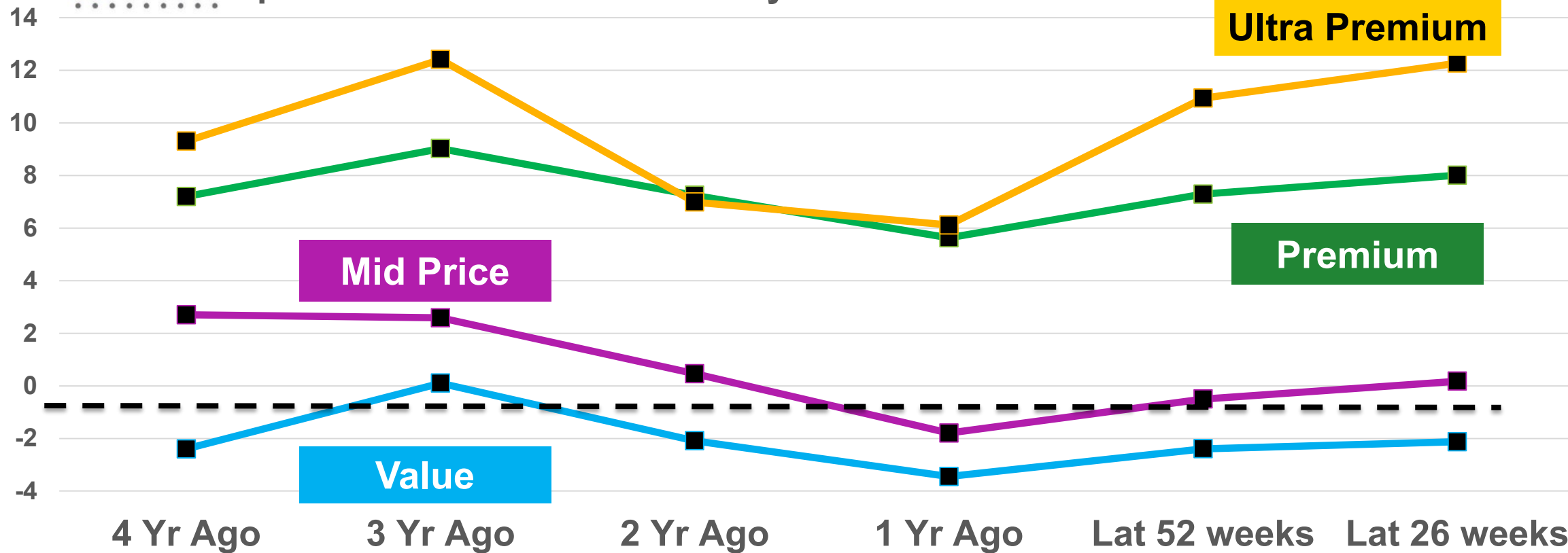


# PREMIUMIZATION

## ULTRA PREMIUM PRICE TIER LEADS GROWTH



nielsen Spirits Dollar Growth Rates – by Price Tier



■ VALUE
■ MID PRICE
■ PREMIUM
■ ULTRA PREMIUM

|               | Cognac/<br>Scotch | Tequila/<br>Irish<br>Whiskey | All Other<br>Segments |
|---------------|-------------------|------------------------------|-----------------------|
| Value         | <\$15.99          | <\$12.99                     | <\$9.99               |
| Mid-Priced    | \$16-24.99        | \$13-19.99                   | \$10-14.99            |
| Premium       | \$25-39.99        | \$20-34.99                   | \$15-24.99            |
| Ultra Premium | \$40+             | \$35+                        | \$25+                 |

Source: Nielsen Total U.S. All Outlets (xAOC + Liquor Plus + Conv + Military); 52 w/e 6-15-2019

# SPIRIT ULTRA PREMIUMS LEADING THE WAY

*Which price tier is growing the fastest? And its Dollar Share?*

| Latest 52 weeks Volume % growth | Value | Mid-Price | Premium | Ultra Premium |
|---------------------------------|-------|-----------|---------|---------------|
| <b>TOTAL SPIRITS</b>            |       |           |         | 21%           |
| <b>Whiskey</b>                  |       |           |         | 29%           |
| <b>Vodka</b>                    |       |           | 37%     | 11%           |
| <b>Rum</b>                      |       |           |         | 6%            |
| <b>Cordials/Schnapps</b>        |       |           |         | 20%           |
| <b>Tequila</b>                  |       |           |         | 41%           |
| <b>Gin</b>                      |       |           |         | 20%           |
| <b>Brandy</b>                   |       |           |         | 5%            |
| <b>Cognac</b>                   |       |           |         | 20%           |

Numbers represent \$ share



**Growing – single digits**

**Growing – double digits**

|               | Cognac/ Scotch | Tequila/ Irish Whiskey | All Other Segments |
|---------------|----------------|------------------------|--------------------|
| Value         | <\$15.99       | <\$12.99               | <\$9.99            |
| Mid-Priced    | \$16-24.99     | \$13-19.99             | \$10-14.99         |
| Premium       | \$25-39.99     | \$20-34.99             | \$15-24.99         |
| Ultra Premium | \$40+          | \$35+                  | \$25+              |

Source: Nielsen Total U.S. Off Premise; 52 w/e 6-15-2019



# TEQUILA, WHISKEY, & RTD'S LEADING

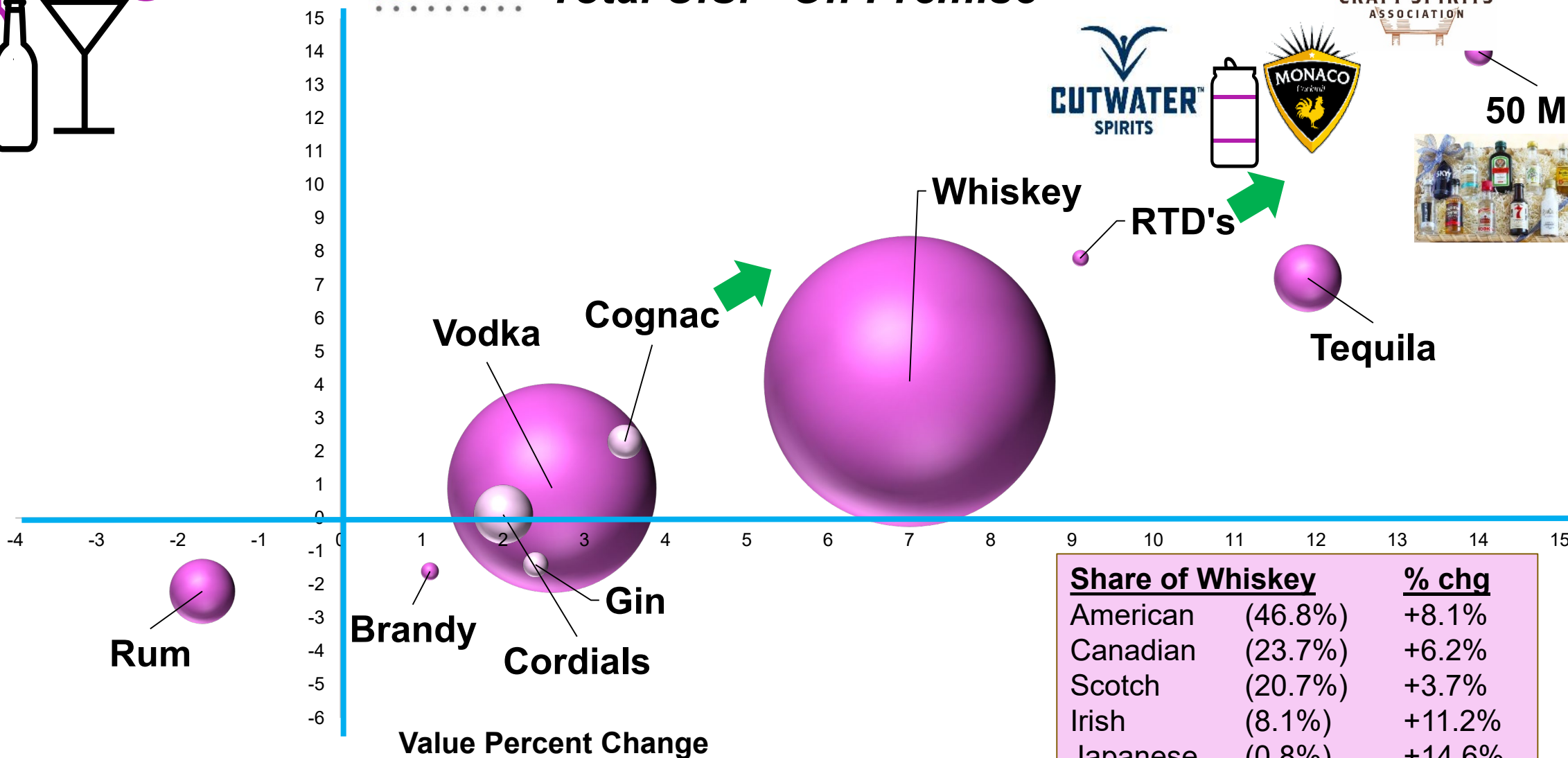


nielsen Total U.S. - Off Premise



50 ML

Volume Percent Change



| <u>Share of Whiskey</u> |         | <u>% chg</u> |
|-------------------------|---------|--------------|
| American                | (46.8%) | +8.1%        |
| Canadian                | (23.7%) | +6.2%        |
| Scotch                  | (20.7%) | +3.7%        |
| Irish                   | (8.1%)  | +11.2%       |
| Japanese                | (0.8%)  | +14.6%       |
| Rye                     | (3.0%)  | +16.8%       |

Source: Nielsen Total U.S. All Outlets (xAOC + Liquor Plus + Conv + Military); 52 w/e 6-15-2019 (Bubble = Annual \$ Share)

# TEQUILA LEADS ON PREMISE GROWTH, FOLLOWED BY COGNAC



Whiskey

Vodka

Tequila

Cordials

Rum

Gin

Cognac

Brandy



|          |              |              |              |              |              |              |              |              |
|----------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| \$ % chg | <b>+1.5%</b> | <b>+1.2%</b> | <b>+8.3%</b> | <b>+0.1%</b> | <b>-0.3%</b> | <b>+2.0%</b> | <b>+5.4%</b> | <b>+0.6%</b> |
| \$ Share | <b>27.8%</b> | <b>26.1%</b> | <b>14.9%</b> | <b>12.5%</b> | <b>10.3%</b> | <b>4.5%</b>  | <b>2.8%</b>  | <b>1.0%</b>  |

Source: Nielsen CGA Spirits Category Performance [Dollars – Total U.S. Restaurants/Bars & Nightclubs); rolling 52 w/e 05/18/19 vs YA

# TOP SELLING COCKTAIL LIST HEADED BY MARGARITA



**Margarita**

**Martini**

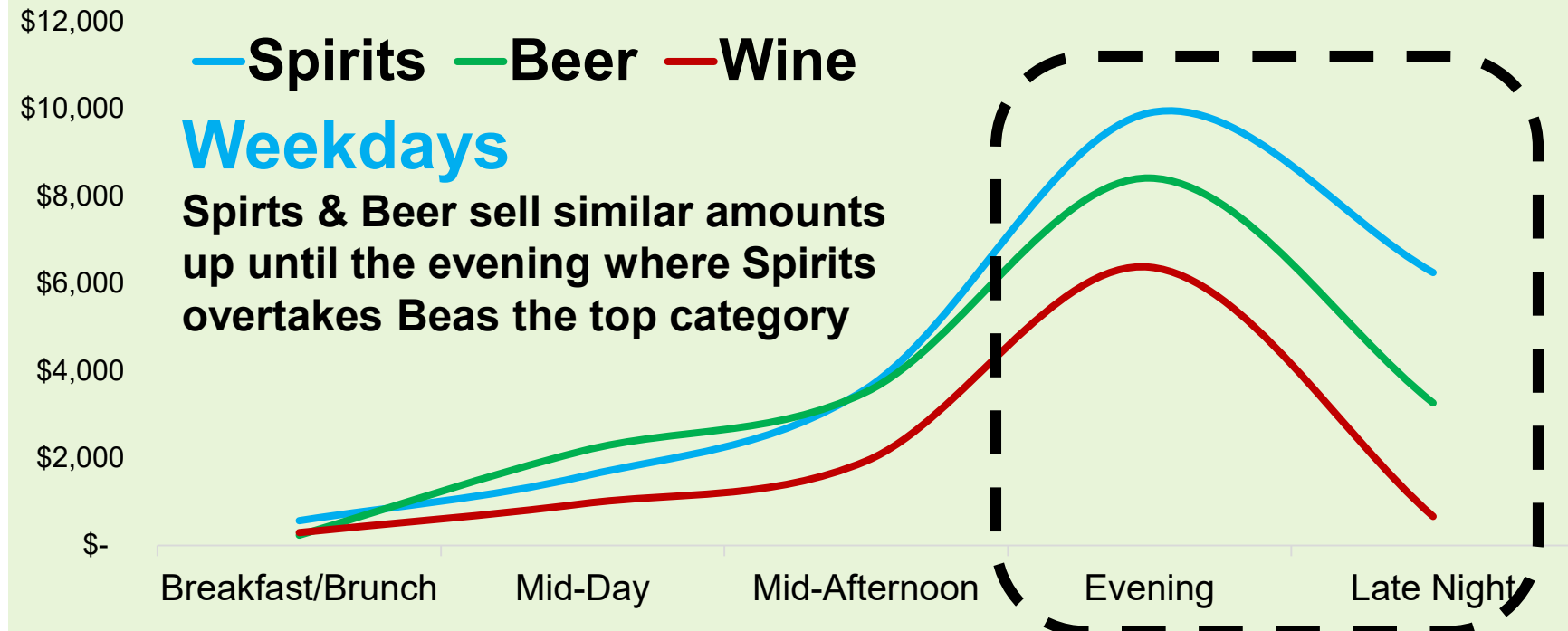
**Old Fashioned**

**Mimosa**

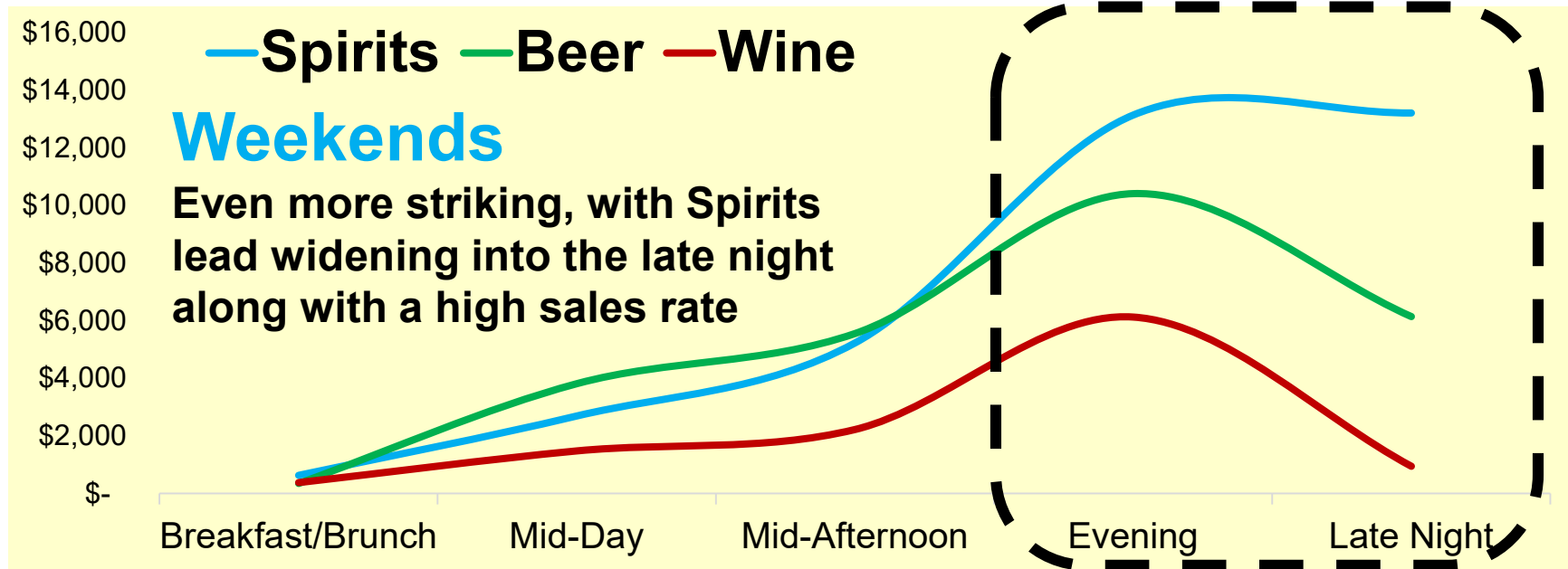
**Moscow Mule**



**But in Florida, Mojito is #2**

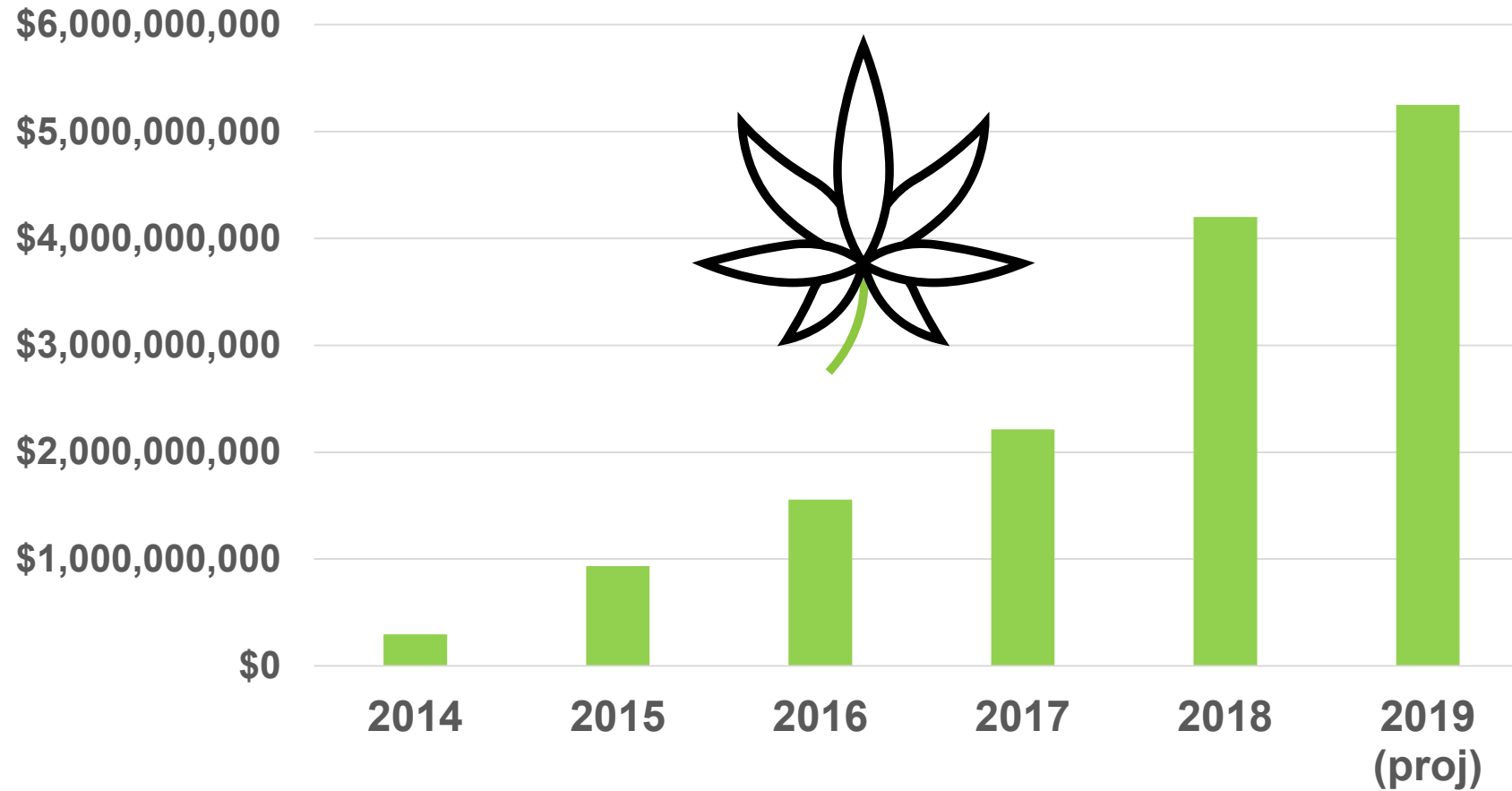


Source: Nielsen CGA CLiP Data, L12w to 03/30/2019



# CANNABIS SALES GROWING IN LEGAL REC STATES; “NEWER” STATES LARGELY PROVIDING THE “FUEL”

Cannabis \$ Sales – Legal Recreational  
(CO, CA, NV, WA)



## May 2019 YTD

1. CO: +10%
2. WA: +6%
3. NV: +21%
4. CA: +76%

# MEET CANNABIS - TWO PLANTS. ONE GENUS

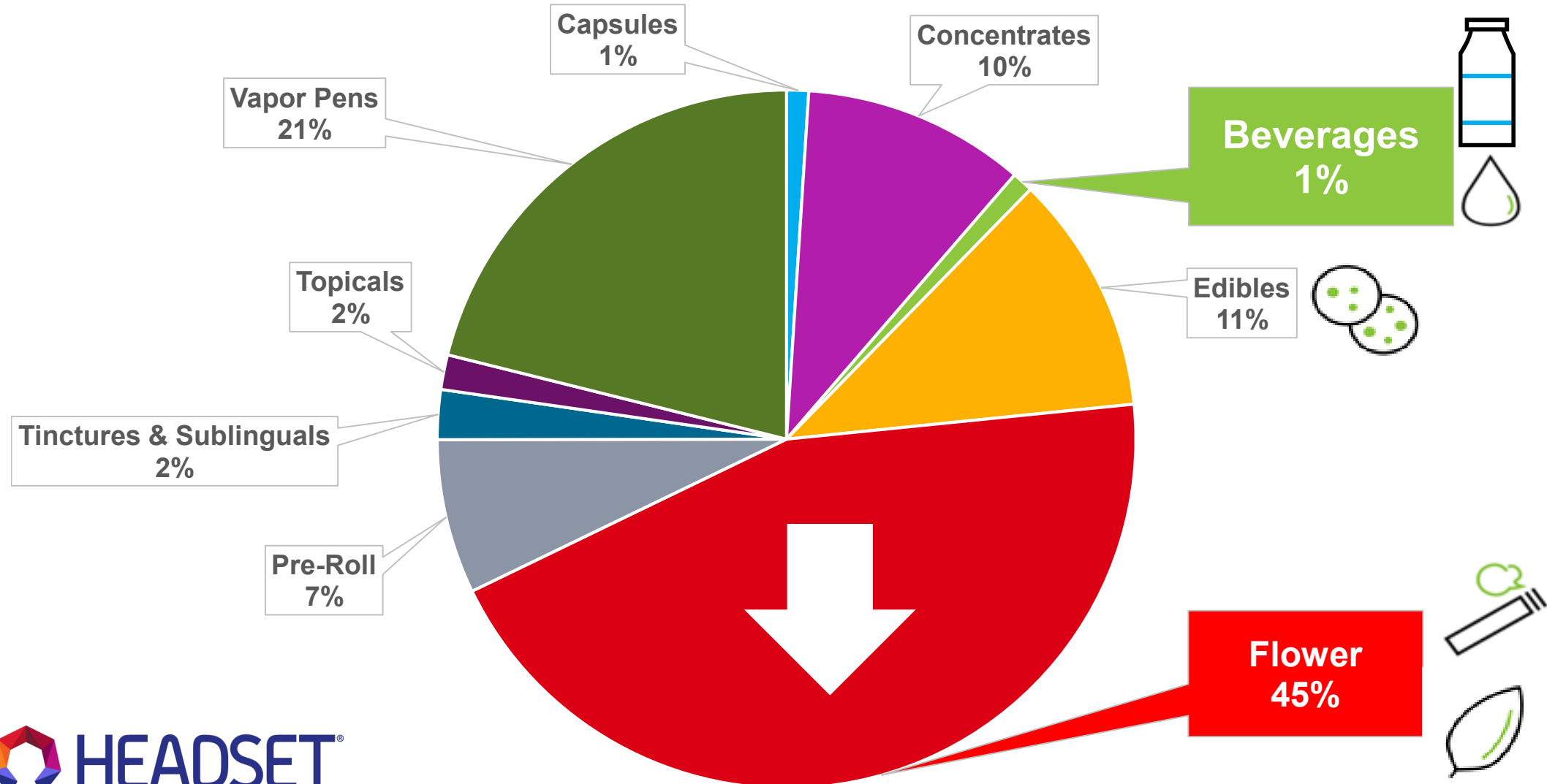


MARIJUANA

HEMP

# RECREATIONAL CANNABIS SALES SHARE by FORMAT

2018: CA + CO + NV + WA (dollars)



# WHAT YOU SHOULD TAKE AWAY

- ① Our competitive **landscape** is changing – **widening and blurring** – instigated by a **sea of consumer change** within & beyond Bev Al
- ② **Spirits growth is healthy; Wine growth has slowed**
- ③ **Focus intensely** on **growth** pockets; be prepared to adjust
- ④ Meet needs of **younger** consumers; don't forget about **older** ones
- ⑤ **Give consumers what THEY want, where & how THEY want it**
- ⑥ **Ask/Demand of your suppliers** – how **are they adapting** to meet the **changing needs** of today's consumer?
- ⑦ Apply your **LOCAL** market knowledge = one of the things you do **BEST!**



**THANK YOU!!!**

nielsen  
.....

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