





SipSource

WHY IS SIPSOURCE NEEDED?



Wine and spirits sales are fragmented across multiple channels that are hard to measure.

The industry needs timely, trusted, transparent data to enable better decisions.

SipSource data use no samples, projections, or estimates.

SIPSOURCE IS BUILT ON STRONG PARTNERSHIPS

SipSource provides a collaborative and comprehensive view of the industry.

- Distributor depletion data. Current partners:
 Breakthru Beverage Group, Lipman Bros.,
 Republic National Distributing Co.,
 Southern Glazer's Wine and Spirits, Young's Market Co.
- Proprietary Industry Leaders Sentiment Survey conducted by A.T. Kearney
- Nielsen data and insights
- NABCA, SOVOS, Wines Vines Analytics, and Headset contextual data



SIPSOURCE IS DATA AND INSIGHTS

SipSource, the only source for aggregated distributor depletion data

Built from the individual store and item-level

Featuring rolling 12-month trends and share — updated quarterly

Both a report and interactive online data tool

Product Segmentation*

View trends by category, class, size, domestic/import, package size

Premise and Channels*

Drill down to on- and off-premise channels including:
grocery, dining wholesale/club, bar/nightclub, etc.

Account Types*

Gather insights into national, regional, independent retail share and trends

Top Brand Lists

Track top brands by category, class, aggregated national accounts

Industry Survey

Comprehensive Industry Leaders Sentiment Survey

*Available in iDIG

More to Come...

PRODUCT CLASSIFICATIONS

OFF-PREMISE

- Club/Wholesale
- Convenience
- Drug
- Grocery
- Liquor
- Mass Merchandiser
- Military
- All Other

ON-PREMISE

- Bar and Nightclub
- Dining
- Lodging
- Military
- Recreation
- Transportation
- All Other

DESIGNATE NATIONAL ACCOUNTS (WINEV. SPIRITS)

Off-premise

- National
- Regional

On-premise

National



SPIRITS – SIZE CATEGORIES

- 50 ML
- 100 ML
- 200 ML
- 375 ML
- 750 ML
- IL
- 1.75 L
- All Other Spirits Sizes

WINE – SIZE CATEGORIES

- 187 ML
- 375 ML
- 500 ML
- 750 ML
- IL
- 1.5 L 3 L
- All Other Wine Sizes

OTHER FIELDS

- Chain vs. Independent
- Import vs. Domestic

PRODUCT CLASSIFICATIONS



SPIRITS - PRODUCT CLASSES / SEGMENTS

- Brandy / Cognac Cocktails (Ready-to-drink) Cordials / Specialties / Liqueurs
- Rum
 - Traditional
 - Spiced Flavored
- Tequila / Agave Spirits
 - Tequila
 - Mezcal
- Vodka
 - Flavored
- Non-flavored
- Whiskey
- U.S. Whiskey
 - Blends and Straight
- Canadian Whiskey Irish Whiskey
- Scotch
- Blends and Straight
- Other Whiskeys (Rest of the world)
- All Other

WINE - PRODUCT CLASSES / SEGMENTS

- Champagne-Sparkling
 - Champagne
 - Prosecco

 - Other Sparkling

- Specialty (Dessert-Fortified)
 Vermouth, Port, Sherry, Sangria, Other (Madeira)
- Table
 - White Table
 - Red Table
 - Pink Table
- All Other

TABLE: WHITE WINE - PRODUCT CLASSES / **SEGMENTS**

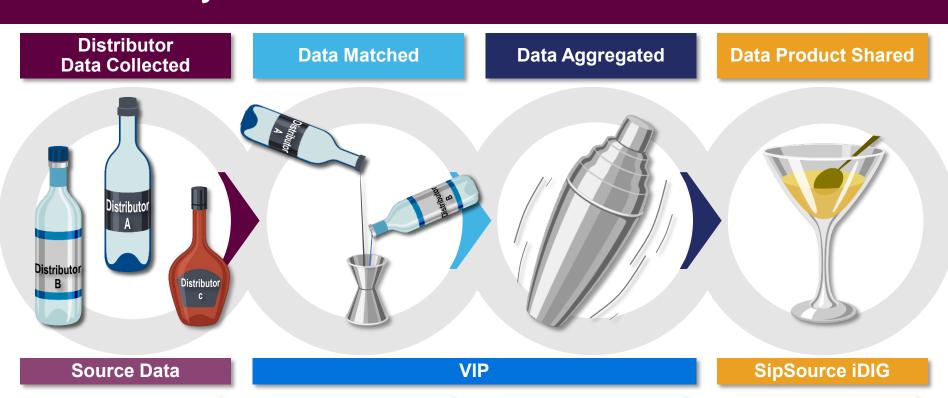
- Chardonnay
- Moscato / Muscat
- Pinot Grigio / Gris
- Riesling
- Sauvignon Blanc / Fume White Blends
- **All Other White**

TABLE: RED WINE - PRODUCT CLASSES / **SEGMENTS**

- **Cabernet Sauvignon**
- Malbec
- Merlot
- **Pinot Noir**
- Red Blends
- Syrah / Shiraz
- Zinfandel **All Other Red**
- TABLE: PINK WINE PRODUCT CLASSES / **SEGMENTS**
- Pink Moscato
- Rose
- White Zinfandel / White Merlot
- **All Other Pink**



TRANSPARENT METHODOLOGY: NO SAMPLES, PROJECTIONS, OR ESTIMATES



Distributors send data to VIP. Each company's data rest in separate, confidential data warehouses. Each distributor's products are mapped to VIP's item master and outlet master.

Data are then aggregated and aligned to standard groups (e.g., product classes, trade channel).

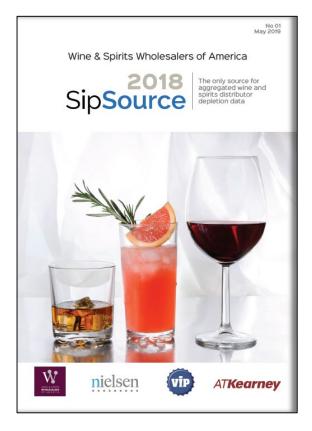
Aggregated data are published in VIP's iDIG platform for business insights.

SIPSOURCE COVERAGE



| Key SipSource Statistics* | | | |
|---------------------------------|---------|-----------------|--|
| | Wine | S pirits | |
| Items/ SKUs | 71,000 | 28,000 | |
| Accounts | Total | | |
| Retail Outlets - On-Premise | 195,000 | | |
| Retail Outlets - Off-Premise | 132,000 | | |
| Total Outlets | 327,000 | | |

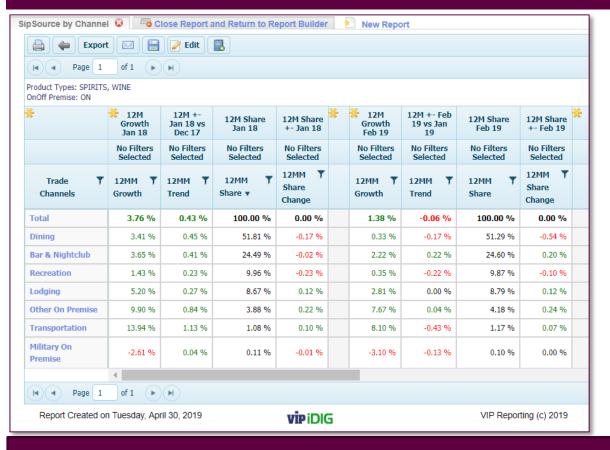
PRESENTED IN AN IN-DEPTH REPORT





- Annual full-length report includes:
 - Narrative and insights
 - Graphical visualizations of key trends across wine and spirits
 - In-depth survey analysis
 - Additive data from Nielsen, NABCA, and others
- Quarterly executive summaries to keep you up-to-date on the latest trends

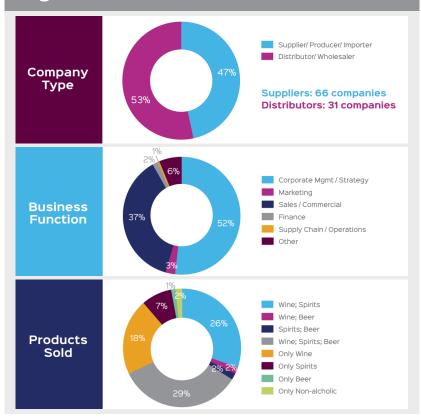
WITH AN INDUSTRY LEADING DATA PLATFORM



- VIP iDIG Used by over 20,000 industry professionals
- Customizable reports that you can save and export
- Compare trends to your internal sales reports in iDIG
- Data updated quarterly

ENHANCED BY A FIRST-OF-ITS-KIND INDUSTRY LEADERS SURVEY

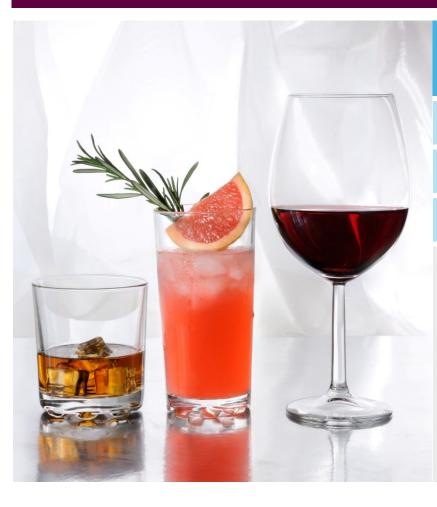
SipSource Survey Respondent User Segmentation



- This is a first-of-its kind survey that gathers perspectives on emerging trends, innovation, and issues facing the industry.
- This inaugural online survey was sent to industry leaders at beer, wine, and spirits producers and distributors.
- Received 196 responses
 - Suppliers: 66 companies
 - Distributors: 31 companies

To participate in future surveys, please send your contact information to Christina Carlson at Christina.carlson@atkearney.com

FROM THE INAUGURAL SURVEY WE LEARNED...



LEADERS IN THE INDUSTRY PREDICT:

- Spirits volume will continue to grow moderately (2 5%)
- Wine volume will stay mostly flat (0 2%)
- Beer volume will continue its decline (-2 0%)
- Leaders are more optimistic about industry growth than current data indicates and expect retail to outperform current trends
- Industry insiders expect a continuation of 2018 trends with rose and sparkling leading wines, and tequila/mezcal and US whiskey leading spirits
- 84% of respondents said packaging will be a significant/very significant product innovation area in the next 12 months

SIPSOURCE PRODUCT OPTIONS

Silver Plan

(Report only)

\$ 4,995/yr

Annual Report

3 Quarterly Executive Reports

Gold Plan

(Wine or Spirits)

\$ 9,995/yr

Annual Report

3 Quarterly Executive Reports

Online iDIG access (Wine *or* Spirits)

Platinum Plan

(Wine and Spirits)

\$ 15,995/yr

Annual Report

3 Quarterly Executive Reports

Online iDIG access (Wine *and* Spirits)

WHY SIPSOURCE?



Identify channels and product segments trending up, down, flat. Benchmark your performance.

Are you keeping pace or falling behind?

Include
SipSource in
the planning
process with
your
distributor
and supplier
partners.



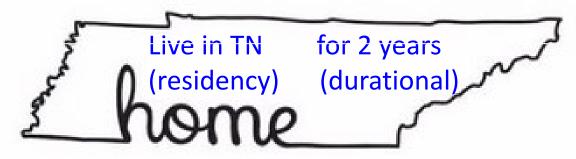


TN Wine & Spirits Retailers Assn. v. Thomas

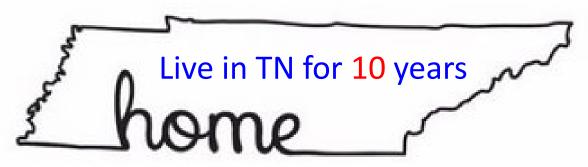
Tennessee's durationalresidency law



Before applying for an off-premise license

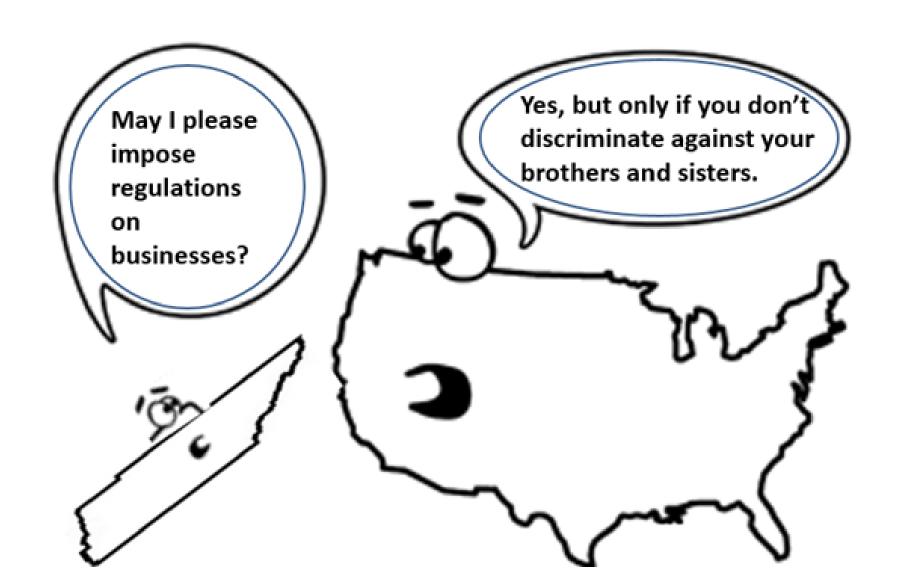


Before renewing that 1-year license



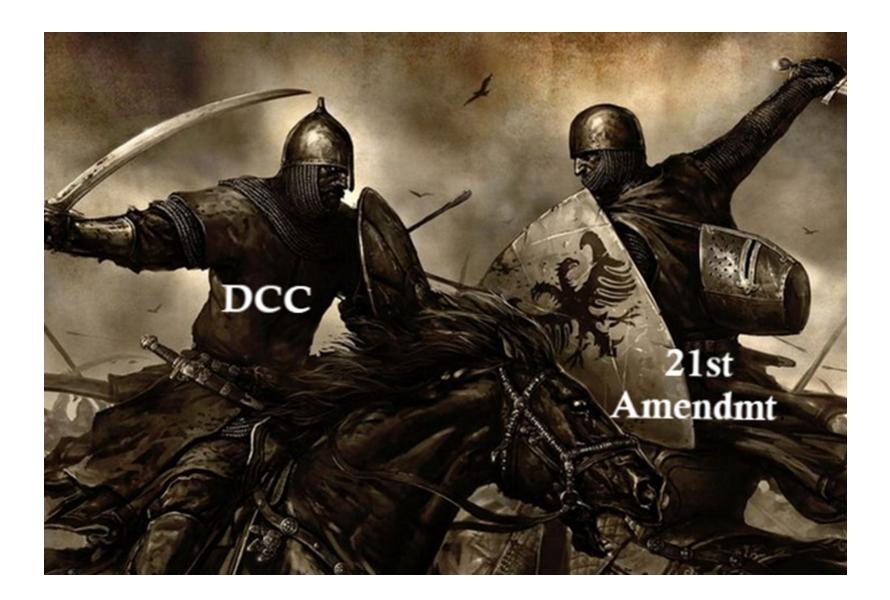


What is the dormant Commerce Clause?





But what about the 21st Amendment?





Decision Summary

- "Basic" three-tier system is still valid.
- Dormant Commerce Clause principal applies to all tiers: suppliers, wholesalers, and retailers.
- States may not pass "protectionist" laws with no valid policy justification.
- Out-of-state discrimination may be allowed upon "concrete evidence" of public health and safety or other legitimate state interest.



Grey Areas that Future Litigation Will Define

- What is the "basic" three-tier system that is "unquestionably legitimate"?
- What state interests will courts view as valid for states to rely on?
- How much evidence is enough to justify valid state rationales for their laws?
- How much deference will courts give the state? What is the standard of review that courts will apply?



Law relies on interpretation





Current Litigation

- Dormant Commerce Clause (in-state vs. out-of-state)
 - Retailer interstate shipping (to consumers)
 - Distributor/Importer interstate shipping (to retailers)
- 1st Amendment: Can a state limit retailers from advertising happy hours and other promotional events? (MO)
- Tied-House Laws: Can a state limit suppliers or wholesalers from giving advertising funds to retailers? (MO)
- Federal Preemption: What trumps: federal law or state law/regulation? (IN)



Retailer Interstate Shipping Cases

- Illinois Lebamoff Enterprises v. Rauner
- Indiana Chicago Wine Company v. Holcomb
- Kentucky Tannins v. Bevin
- Michigan Lebamoff Enterprises v. Schneider
- Missouri Sarasota Wine Market v. Parsons
- New Jersey Freeman v. Murphy
- Texas Brockie v. Abbott



Litigation Lingo

- Durational Residency
 - A person must live in the state for a certain time to have a certain privilege
- Residency
 - A person must live in the state to have a certain privilege
- Presence
 - A business needs to have a location in the state to have a certain privilege



General Strategy Post-TWSRA

Valid state rationales: public health, public safety & other legitimate state interest

- Data gathering
- Data development
- Experts

Litigation support

- Advisory Council support
- State support

State law assessment

Finding vulnerable laws

Advocacy and education

- Education of AGs, alcohol regulators, legislators
- Coalition building



Cannabis



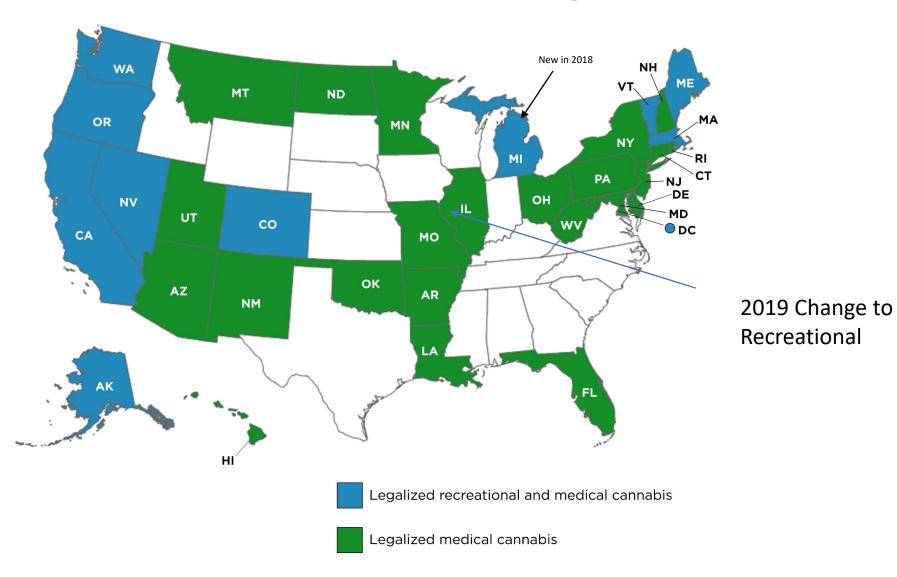
Cannabis Landscape

- Currently 11 States and DC allow for adult-use recreational marijuana.
 - Illinois just joined this group in 2019.
- June 2018: WSWA Releases policy statement supporting states' right to regulate and that where legalized, alcohol should serve as a regulatory model

- May 2019: WSWA Convenes Cannabis Task Force
 - Will follow development of federal banking legislation, among other issues



States Where Cannabis is Legal





Regulatory Trends in Recreational States

- No "real" three-tier systems
 - Vertical integration either required or permitted.
 - "transporter" licenses generally available to any business
- Retail License limits not universal
 - Some states cap number of licenses an individual may hold
 - Total number of licenses allowed varies. (Illinois will have up to 500)
- Some states have adopted trade practice requirements similar to alcohol
- Retail delivery is not universally allowed



Cannabidiol (CBD)

- What is CBD? Cannabidiol (CBD) is one of over 100 cannabinoids in the cannabis plant. It has no psychotropic effect so will not get someone "high." It is distinct from tetrahydrocannabinol (THC), which is the psychotropic component of marijuana. CBD is believed by many to have positive health effects such as reducing anxiety, pain, inflammation, nausea and seizures. It is being added to many consumer goods, including skin products, supplements, food and beverages.
- Where does CBD come from? CBD can be extracted from either THC-containing cannabis (marijuana) or from hemp. All hemp and some forms of THC-containing cannabis (marijuana) come from the same plant species: cannabis sativa. This is why hemp and marijuana are often confused. The distinction lies in the plant's THC content. Under both the 2014 and 2018 Farm Bill, "hemp" is defined as having not more than 0.3% THC.



CBD (Cont'd)

- CBD Alcoholic Beverages: TTB will not approve any formulas or labels for beverage alcohol products that contain a controlled substance under federal law, including marijuana. As such, products containing CBD would only be eligible for a COLA if the hemp used is excluded from the CSA definition of marijuana.
- CBD Non-Alcoholic Beverages: Non-alcoholic beverages containing CBD are in widespread production, and many are being sold interstate. Because of the challenges in determining the source of the CBD, it is likely that these products would be considered a CSA Schedule 1 drug by federal regulators. While these products do not fall under TTB regulation, they are subject to FDA requirements.



CBD (Cont'd)

So what is federally legal and what is illegal?

- Many manufacturers of CBD products claim their products come from "legal hemp." But when considering the legality of CBD, there are two equally important questions to consider:
- Is CBD legal under the Controlled Substances Act (CSA)? Asked another way, if the CBD is from hemp (maximum 0.3% THC), does that hemp meet the 2014 or 2018 Farm Bill requirements so that it is legal?
- If the product is one that the FDA regulates (including food), is CBD legal under U.S. food and drug laws (i.e., Federal Food, Drug, and Cosmetic Act (FTCA))?



Regulatory Treatment of CBD

FDA

- Held public meeting May 31
- Must determine (no timeline) whether to allow use of CBD in food and health care products

USDA

- 2014 Farm Bill = Research Programs only may grow "hemp" that is not considered schedule 1.
- 2018 Farm Bill creates pathway for states to have commercial hemp production. No process in place for approving these plans currently. Expected in late 2019.
 - Result- It is currently very difficult to say with certainty that CBD is derived from farm bill approved (and therefore non schedule 1) hemp



TTB Trade
Practice
Enforcement
Update



TTB Trade Practice Enforcement

- TTB received dedicated funding (\$5 million) in both FY17 and FY18 for enhanced Trade Practice Enforcement.
 - 2019 appropriations language includes the same funding.
- ~10 new TTB investigators hired with tax avoidance investigative backgrounds.
- Roughly 50 investigations underway as of April 2019.
- Historically, TTB has used offers-in-compromise (OICs) to deal with violations. They have made it clear that this may not be enough going forward.
- Next step from OIC is to issue permit suspensions.

DEPARTMENT OF THE TREASURY ALCOHOL AND TOBACCO TAX AND TRADE BUREAU ABSTRACT AND STATEMENT

NOT IN SUIT

For briefing offers in compromise of liabilities and/or violations incurred under sections 4181 and 4182 and Chapters 51 and 52 of the Internal Revenue Code and/or liabilities and/or violations incurred under the Federal Alcohol Administration Act.

| OFFER SUBMITTED BY (Name and address) | OFFER IN COMPROMISE | |
|--|---|--------------------|
| Crown Imports LLC | ORIGINATING OFFICE | 3. AMOUNT OF OFFER |
| 131 S. Dearborn St., Suite 1200 Chicago, IL 60603 | TID | \$420,000.00 |
| | PERMIT, LICENSE, OR REGISTRY NO. (if applicable) | |
| | | |
| | 5. CASE NUMBER | |
| | | |
| | 6. DOLLAR AMOUNT OF LIABILITY BEING COMPROMISED (if applicable) | |
| | \$ N/A | |
| | 7. TAXPAYER IDENTIFICATION NUMBER | |
| | | |

8. CHARGE

VIOLATIONS:

The Alcohol and Tobacco Tax and Trade Bureau (TTB) alleges that Crown Imports, LLC (Crown), engaged in activities and conduct that violated 27 U.S.C. 205(b). TTB alleges that Crown entered into certain agreements or understandings with retailers, indirectly through (1) an ostensibly independent third-party, or (2) an affiliate of the retailer, wherein Crown's payment to the third-party promotional company or affiliate resulted in the retailer, or an officer, employee, or representative of the retailer, receiving payment for advertising, display, and distribution services related to Crown's brands of malt beverages. Specifically, TTB alleges that Crown made the payments, in part, to secure tap handles and that this amounts to a slotting allowance.

BUSINESS IN WHICH ENGAGED:

The proponent is an importer of alcohol beverages.

DATE OR PERIOD AND LOCATION OF VIOLATIONS:

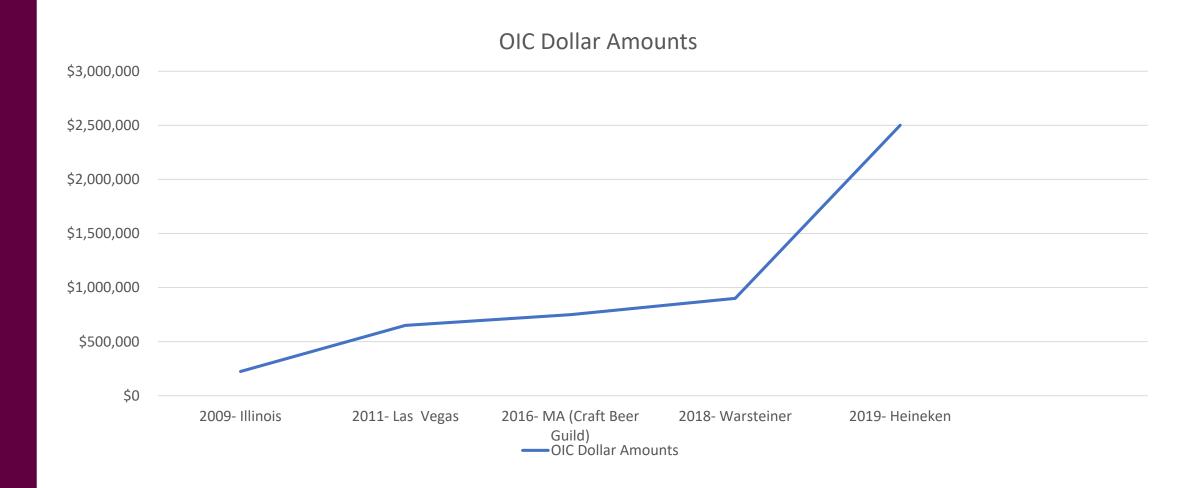
The alleged violations occurred on or around and between January 1, 2016, and April 25, 2019. The alleged violations occurred at the proponent's premises located at 131 S. Dearborn St., Suite 1200, Chicago, IL 60603, and/or other locations in the United States.

AMOUNT AND TERMS OF OFFER:

The proponent has submitted and paid an offer of \$420,000.00 in compromise of the above alleged violations.



Offers-In-Compromise Have Been Growing





Enforcement (Cont'd)

- How is TTB Investigating?
 - Investigators can show up at an office or an employee home at reasonable hours
 - Interviewing past employees
 - Felony offense to lie to a federal investigator
 - Aiding and abetting a supplier where an industry members knows the purpose of a supplier payment, even when the payment is made by the supplier, is the <u>same</u> as incurring the violation directly in the eyes of TTB.
 - NEW Technology to verify industry member claims
- What is TTB Finding? (According to their Statements at Trade Practice Seminars)
 - Complexity of payments is getting higher
 - Credit card swipes for sampling events